



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATION COMMITTEE MEETING

AGENDA

Date: Thursday, November 17, 2022, 3 pm – 5 pm

Location: Join the meeting via Zoom

<https://us02web.zoom.us/join/9K2CKxovfZU>

Call in information:

1-669-900-6833

Meeting ID: 818 7907 9212

Passcode: 437059

Time	Agenda Item	Presenter/Facilitator
3:00	<ul style="list-style-type: none">• Welcome and Introductions	- <i>Matt Mitchell, Focus Strategies</i>
	<ul style="list-style-type: none">• Review and Approval of Minutes	- <i>Matt Mitchell, Focus Strategies</i>
	<ul style="list-style-type: none">• Public Comment – Open Period for public comment on items discussed or not listed on the agenda.	- <i>Members of the public</i>
3:10	<ul style="list-style-type: none">• Unsheltered Metrics and Data Mart – Update on the data used for goal setting	- <i>Jamie Klinger, H3</i>
3:25	<ul style="list-style-type: none">• Special NOFO Update	- <i>Jamie Schecter, H3</i>
3:30	<ul style="list-style-type: none">• Connecting the Theory of Change to Priorities and Strategies – Review CoC's Theory of Change and draw connections to Committee's priorities and strategies	- <i>Matt Mitchell, Focus Strategies</i>
3:45	<ul style="list-style-type: none">• Workplan Development and Feedback – Develop and discuss 2023 workplan	- <i>Jamie Schecter, H3</i>
4:45	<ul style="list-style-type: none">• Next Steps	- <i>All</i>
4:50	<ul style="list-style-type: none">• Announcements	- <i>All</i>

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PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATION COMMITTEE MEETING

Commonly Used Acronyms and Terms

Acronym	Definition
APR	Annual Performance Report (for HUD homeless programs)
BOS	Board of Supervisors (Contra Costa County)
BCSH	California Business Consumer, Services and Housing Agency
CARE	Coordinated Assessment and Resource
CCACS/CCYCS	Contra Costa Adult Continuum of Service/ Contra Costa Youth Continuum of Services (H3 programs)
CDBG, CDBG-CV	Community Development Block Grant (federal and state programs) and the federal Community Development Block Grant CARES Act coronavirus allocation.
CESH	California Emergency Solutions and Housing program (state funding)
COH	Council on Homelessness
Continuum of Care (CoC)	Continuum of Care approach to assistance to the homeless. Federal grant program promoting and funding permanent solutions to homelessness.
Con Plan	Consolidated Plan, a locally developed plan for housing assistance and urban development under CDBG.
CES/CE	Coordinated Entry
CNWS	Concord Naval Weapons Station
CORE	Coordinated Outreach Referral, Engagement program
COVID-19	Coronavirus
DCD	Contra Costa Department of Conservation and Development
DOC	Department Operations Center
CDSS	California Department of Social Services
EHSD	(Contra Costa County) Employment and Human Services Division
EOC	Emergency Operations Center
ESG and ESG- CV	Emergency Solutions Grant (federal and state program) and the federal Emergency Solutions Grant CARES Act coronavirus allocation.
FMR	Fair Market Rent (maximum rent for Section 8 rental assistance/CoC grants)
HCD	Housing and Community Development (State office)
HCFC	Housing Coordinating and Financing Council (state governing board under BCSH)
HEAP	Homeless Emergency Aid Program (state funding)
HEARTH	Homeless Emergency and Rapid Transition to Housing (HEARTH) Act of 2009
HHAP	Homeless Housing and Assistance Program (state funding);
HMIS	Homeless Management Information System
HOME	Home Investment Partnerships (CPD program)
Homekey	California funding to support development of interim and permanent housing
HUD	U.S. Department of Housing and Urban Development (federal)
MHSA	Mental Health Services Act



Contra Costa Continuum of Care

PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATION COMMITTEE MEETING

NOFO	Notice of Funding Opportunity
PHA	Public Housing Authority
Project Roomkey	COVID-related State funding program to support de-congregating homeless shelters using hotels/motels.
PSH	Permanent Supportive Housing
PUI	Persons Under Investigation
RFP/RFQ/LOI	Request for Proposal/Request for Qualifications/Letter of Intent related to funding opportunities
RRH	Rapid Rehousing
SAMHSA	Substance Abuse & Mental Health Services Administration
SRO	Single-Room Occupancy housing units
SSDI	Social Security Disability Income
SSI	Supplemental Security Income
TA	Technical Assistance
TAY	Transition Age Youth (usually ages 16-24)
VA	Veterans Affairs (U.S. Department of)
VASH	Veterans Affairs Supportive Housing
VI-SPDAT	Vulnerability Index – Service Prioritization Decision Assistance Tool

Contra Costa County COVID-19 Resources:

Please see below for additional resources on COVID-19.

Health Services COVID Data Dashboard- <https://www.coronavirus.cchealth.org/dashboard>

Health Services Homeless Specific Data Dashboard- <https://www.coronavirus.cchealth.org/homeless-dashboard>

Health Services COVID Updates- <https://www.coronavirus.cchealth.org/health-services-updates>

Health Services Homeless-Specific COVID Resources -<https://www.coronavirus.cchealth.org/for-the-homeless>



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATION COMMITTEE MEETING

MINUTES

Date: Thursday, October 20, 2022, 3 pm – 5 pm

Recording of Discussion:

https://us02web.zoom.us/rec/share/Dt-vA2628r_HyQh600qk1iz_1GTH00Gpc-MxmT7B6V-i4NVzSRcl9oBpdf725CAU.55DLEeGKw9HfhYnh

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3:00	<ul style="list-style-type: none"> Welcome and Introductions 	- <i>Matt Mitchell, Focus Strategies</i>
	<ul style="list-style-type: none"> Review and Approval of Minutes 	- <i>Matt Mitchell, Focus Strategies</i>
	<ul style="list-style-type: none"> Public Comment - Open Period for public comment on items discussed or not listed on the agenda. 	- <i>Members of the public</i>
3:10	<ul style="list-style-type: none"> Preview: 2023 Workplan – Preview of upcoming work to develop Committee’s 2023 workplan 	- <i>Jamie Schechter, H3</i>
3:30	<ul style="list-style-type: none"> Referral Checklist Update – Update on referral checklist PDSA and plan next steps 	- <i>Jamie Schechter, H3</i>
3:50	<ul style="list-style-type: none"> Unsheltered Data Metrics – Review of metrics from Unsheltered Dashboard with latest quarter data 	- <i>Jamie Klinger, H3</i>
4:45	<ul style="list-style-type: none"> Next Steps 	- <i>All</i>
4:50	<ul style="list-style-type: none"> Announcements 	- <i>All</i>

Welcome and Introductions

Committee Members in Attendance: Deanne Pearn, Jo Bruno, Juno Hedrick, Margaret Schiltz, Pat Mims, Shawn Ray, Tony Ucciferri, Wayne Earl

Staff and Consultants: Jamie Schechter (H3), Jamie Klinger (H3), Mary Juarez-Fitzgerald (H3), Emily Downey (H3), Kimberly Thai (H3), Matt Mitchell (Focus Strategies), Diego De La Peza (Focus Strategies), Michele Byrne (Homebase)

Review and Approval of Minutes

Jo Bruno made a motion to approve the minutes from the September 16, 2022 PATH meeting and the amended minutes from the August 18, 2022 PATH meeting. Shawn Ray seconded that motion.

A vote was held, and the motion passed with six committee members voting in favor and two committee members abstaining.



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATION COMMITTEE MEETING

Public Comment - Open Period for public comment on items discussed or not listed on the agenda.

Jo Bruno highlighted Homeless Awareness Month and provided a link for a Homeless Awareness Month video.

Preview 2023 Workplan

Jamie Schecter presented H3's plan to create 2023 workplans for all Council on Homelessness committees. The workplans are intended to detail each committee's work and goals and serve as a living document that informs the Council on Homelessness' 2023 workplan. Jamie shared the Council on Homelessness' 2022 workplan as an example of what the workplans may look like. Jamie asked the council members to provide their insight as to how these workplans can be useful and improved upon.

Deanne Pearn expressed appreciation for the idea of the workplan, especially for clarifying the roles and decision-making authority of committee members. She recommended using the SMART framework for setting committee goals. Committee members agreed with Deanne's feedback and hoped to revisit the workplan periodically throughout the year.

H3 and the Committee will discuss the details of the workplan in November's PATH Committee meeting.

Referral Checklist Update

Matt Mitchell summarized the September PATH Committee meeting's discussion and decisions around testing a referral checklist for Prevention programs. He also reviewed PDSA cycles and explained how the framework will help drive the proposed referral checklist changes.

Justin Jarratt of 211, who refers participants to Prevention services, was invited to the PATH Committee meeting to discuss the challenges and successes 211 faces with referrals and help inform the Committee's work of improving Prevention referrals.

Justin believed that something in the system is working; proven by the number of calls, and the number of repeat callers, that 211 receives. 211 staff identify at risk clients and help them receive the services they need. Justin believes people trust 211 staff and volunteers and that people are willing to provide detailed and personal information to help them make the best referral.

However, Justin noted that identifying the best program for a participant is a challenge. There is a wide array of services available, each with their own set of criteria, which makes it difficult to find the most appropriate referral. A barrier to referring participants to Prevention services is the program's criteria. HUD's criteria require participants to be at risk of losing their housing within 14 days in order to receive Prevention services. Justin believes that a Prevention checklist could help clarify the criteria for Prevention services and help increase successful referrals.



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATION COMMITTEE MEETING

Committee members asked for clarification about the 211 referrals process and how the Committee could help support 211.

Carl Mason of Hope Solutions and Bertha Lopez of Hume Center discussed the successes and challenges their programs face when they receive Prevention referrals. They discussed understanding the challenges for 211 to complete an in-depth assessment of callers but felt positive about the collaboration and communication between 211 and their programs.

H3 plans to pilot the checklist with 211 for a brief period. The findings from the pilot will be brought back to the Committee to help inform the next steps.

Unsheltered Data Metrics

Jamie Klinger presented the quarterly unsheltered metrics from the Data Mart, a tool created to help the Committee track the progress towards their goal of reducing unsheltered homelessness by 75% by the end of 2024. The presentation focused on data for the period of April 1 to June 30, 2022. Jamie Klinger discussed the results of metrics such as the number of people who experienced unsheltered homelessness during the period, the percent of exits from unsheltered homelessness to shelter and permanent housing, and the average length of time people spend unsheltered. The presentation also included comparisons across demographics. Jamie noted an observed decrease in unsheltered homelessness for the last few quarters. She explained that although this is a positive finding, HMIS is a living system where data is continuously updated and, therefore, the numbers could change over time.

Committee members engaged in a discussion around the Data Mart results. Tony Ucciferri asked for clarification around the baseline numbers used for setting the 2024 goals. Committee members also discussed the limitations of using HMIS data but acknowledged that H3's work with HMIS data is extremely useful in guiding Committee discussions. Bertha Lopez helped clarify how participant exits are defined within the HMIS system.

Jamie Klinger offered to reconvene the Data Workgroup if Committee members thought it may be useful for exploring the data further.

Next Steps

Matt reviewed the roadmap for the Committee and noted the next meeting would include drafting 2023 priorities for the Committee.



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATION COMMITTEE MEETING

Announcements

Jamie Schecter announced there is an open Request for Qualifications for providers interested in contracting with Contra Costa County to provide Brining Family Homes services. A meeting to discuss the Request for Qualifications will be held October 21, 2022 at 10 a.m.

Jo Bruno reminded attendees about Homelessness Awareness Month and invited attendees to a panel discussion on November 14, 2022.

Upcoming Meetings:

- November 17, 2022 from 3-5 PM
- December 15, 2022 from 3-5 PM
- January 20, 2022 from 3-5 PM

Additional Attendees

In addition to the facilitators, H3 staff, and Committee members listed, the following people attended the Zoom session:

- Justin Jarratt (211)
- Carl Mason (Hope Solutions)
- Bertha Lopez (Hume Center)
- Kalil Macklin



PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE

November 17, 2022, 3:00 – 5:00

WELCOME & INTRODUCTIONS

Matt Mitchell, Focus Strategies

PATH Innovations Committee is comprised of a diverse group of community stakeholders and CoC partners who commit to leading, monitoring, implementing, and assigning priorities to reduce unsheltered homelessness by 75% by the end of 2024.

INTRODUCTIONS

PATH Innovations Committee Members

H3 Staff

Community Solutions

Homebase

Focus Strategies

Stakeholders

REVIEW & APPROVE MINUTES

Matt Mitchell, Focus Strategies

ACTION ITEMS

- Approve minutes from the October 20, 2022 PATH Innovations Committee meeting.



PUBLIC COMMENT

Matt Mitchell, Focus Strategies

Open period for public comment on items discussed or not listed on the agenda.

DATA MART & GOAL METRICS

Jamie Klinger, H3

DATA SOURCES AND HOW TO KNOW WE'RE ON TRACK

- **Point in Time (PIT) Count**

- Baseline: 2,329 (2022 PIT Count)
 - Goal: 582 (2025 PIT Count)
- } 75% reduction

- **Unsheltered Data Mart (HMIS)**

- Quarterly analysis of “real time” data to project trends in unsheltered & sheltered homelessness
- RED team currently spot-checking algorithms to ensure it matches episode data assumptions

- **Process Metrics**

- Tracking whether workplan activities are having an impact on driver diagram goals

SPECIAL NOTICE OF
FUNDING
OPPORTUNITY (NOFO)

Jamie Schechter, H3

LOOK BACK AT TIMELINE

- 8/24/2022 – Special NOFO Public Solicitation Posted on H3 website
- 9/20/2022 – Local Project applications due
- 10/6/2022 – CoH approved Project Priority Listing and CoC Plan
- 10/19/2022 – Consolidated Application submitted in e-snaps
- 10/20/2022 – Consolidated Application due to HUD

FINAL ADDITIONS + NEXT STEPS

- Application submitted with 50% housing AND healthcare leverage
 - Thanks to partners Shelter Inc., Contra Costa Health Plan, and the VA for the support!
- Estimated Award Date – 1/17/2023
 - Maximum of 10 awards per state, bonus funding allocated to communities with high unsheltered rates in 2019 Point-in-Time counts
- If awarded, projects start in 2023 for a three-year grant cycle

CONNECTING THE THEORY OF CHANGE TO PRIORITIES AND STRATEGIES

Matt Mitchell, H3

REVIEW: THEORY OF CHANGE, PRIORITIES, AND STRATEGIES

Theory of Change/Driver Diagram

- Diagram connecting key bodies of work to the goal of reducing unsheltered homelessness

Priorities approved by the Committee in June

- Build and strengthen community networks around Prevention and Rapid Exit

Strategies discussed in September

- Strategy 1: Funding
- Strategy 2: Tools and Processes
- Strategy 3: Outreach and Messaging

Reduce unsheltered homelessness by 75% by 2024

Data

A local data culture that is shared by everyone and drives results

Access to a System of Support

Well-coordinated outreach and shelter services designed to clear the path for housing

Pathways to Permanent Housing:

Fast, clear processes to access permanent housing

Strong Cross-Sector Partnerships

Strong partnerships and collaboration with municipalities and public services

A Flexible Pipeline of Resources

A pipeline of permanent housing and services to fill the gaps necessary to achieve our aim.

Real-time data on unsheltered homelessness in Contra Costa County

A low-barrier shelter system that facilitates connections to additional supports and housing

Utilize RRH to facilitate housing from street to home

Healthcare and behavioral health integration and supports

A collaborative of private and public funders dedicated to the goal

Integrated and cohesive measurement across initiatives

Case conferencing to problem-solve towards better outcomes

Flexible funding to accelerate housing processes

Close collaboration with municipalities, state and other public services

Real-time understanding of resource gaps

Stratified data that facilitates analysis and insights for improvement

Entry points easily accessible by anyone experiencing homelessness

Housing navigation support is well-resourced and clearly scoped

Strategic property investments and partnerships

Operationalize 1-2-4 resource ratios for unsheltered initiative

Housing-focused street outreach with the tools and capability to respond to a wide spectrum of human needs.

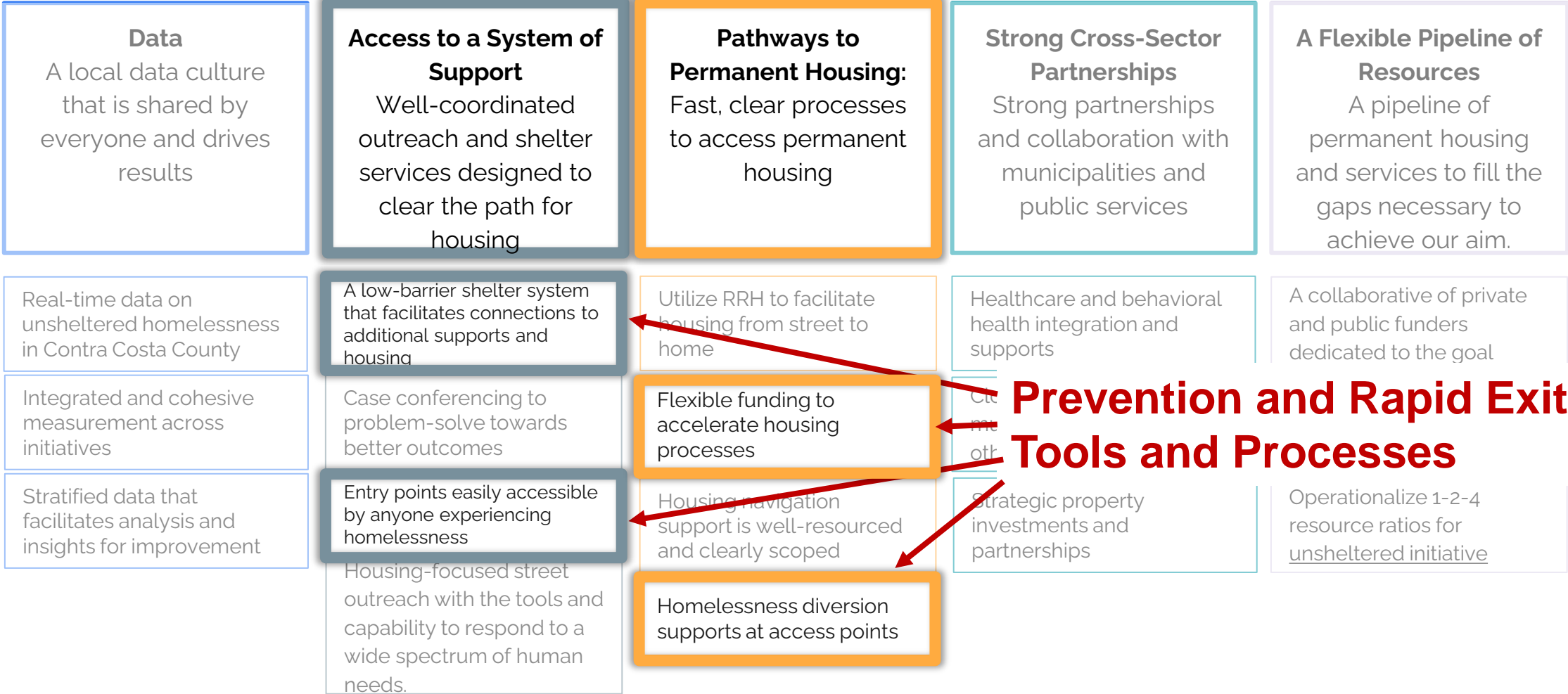
Homelessness diversion supports at access points

Equity

Continuous Quality Improvement

System-Wide Transparency, Communication and Best Practice Adoption

Reduce unsheltered homelessness by 75% by 2024



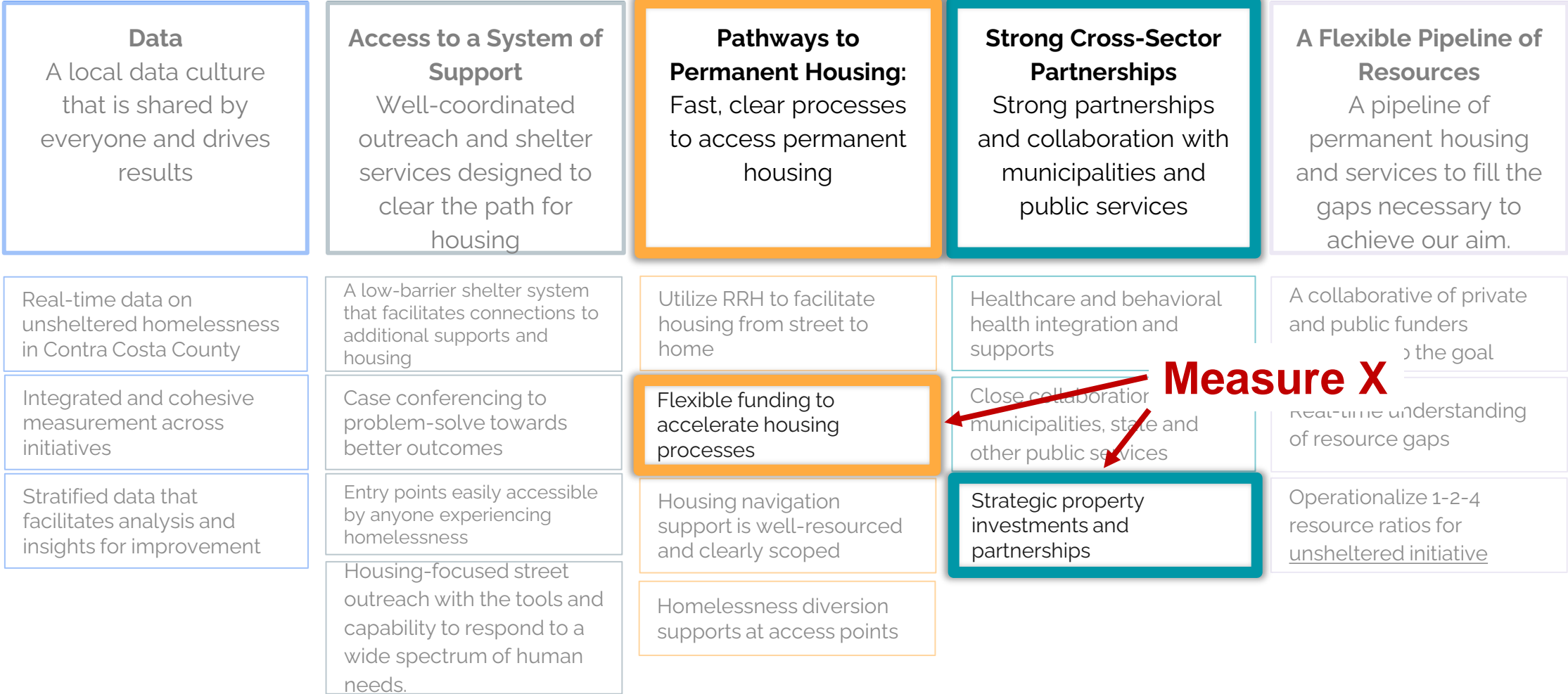
Prevention and Rapid Exit Tools and Processes

Equity

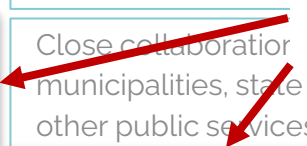
Continuous Quality Improvement

System-Wide Transparency, Communication and Best Practice Adoption

Reduce unsheltered homelessness by 75% by 2024



Measure X

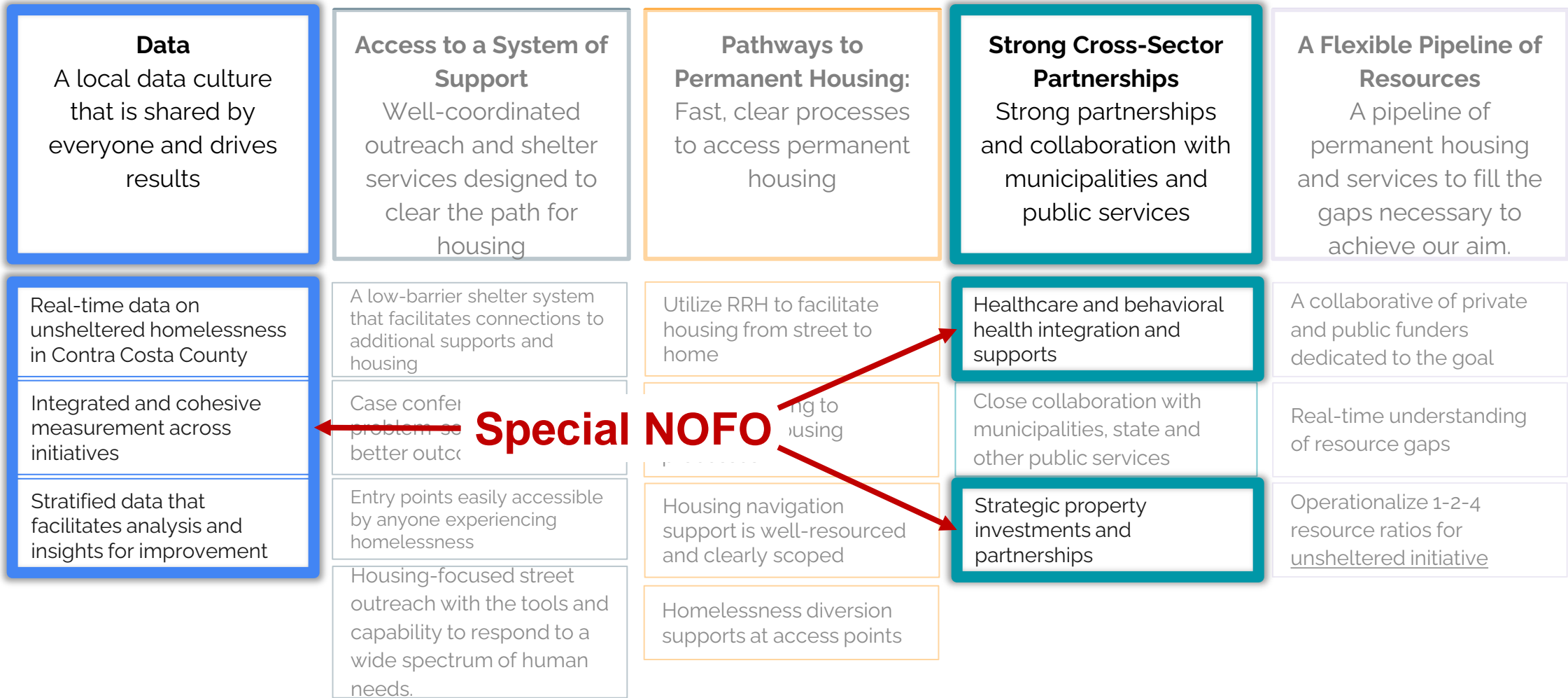


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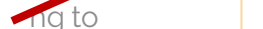
Continuous Quality Improvement

System-Wide Transparency, Communication and Best Practice Adoption

Reduce unsheltered homelessness by 75% by 2024



Special NOFO

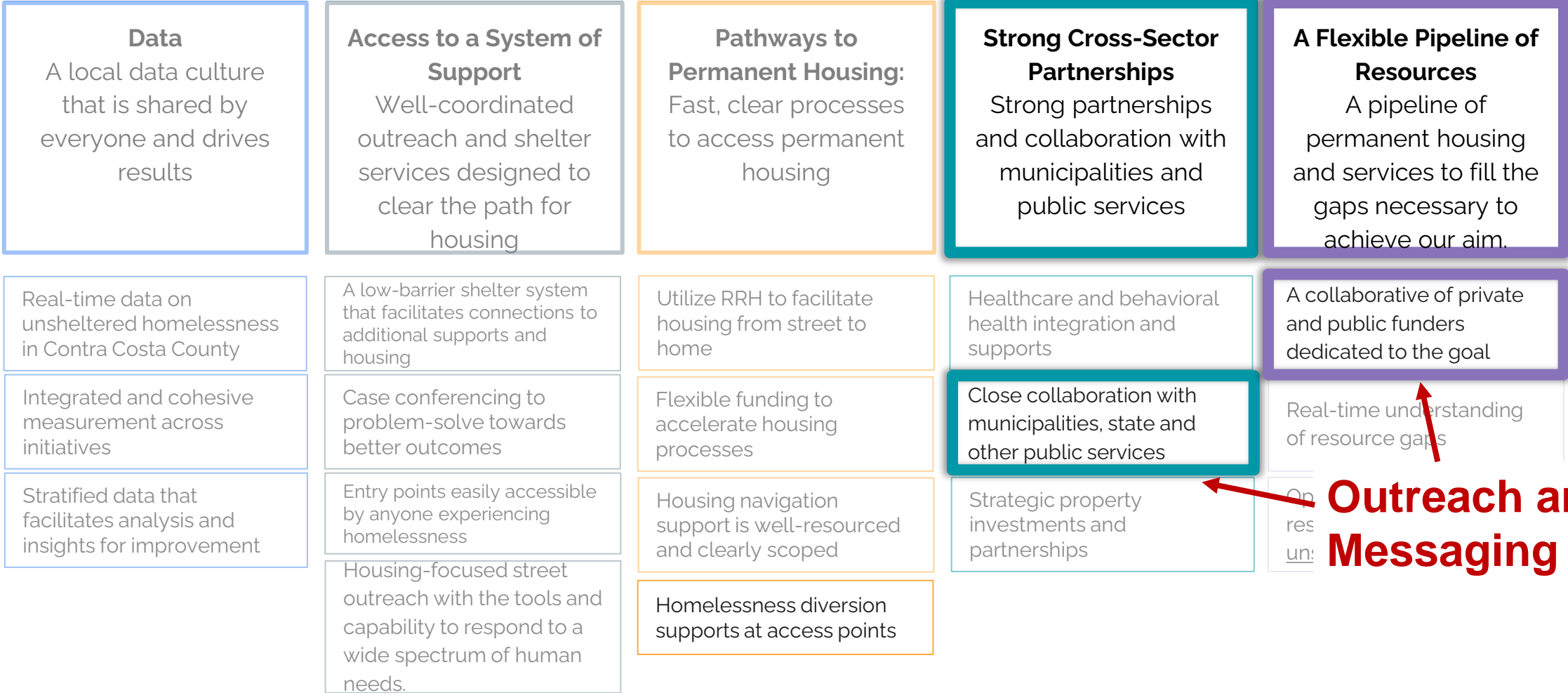


Equity

Continuous Quality Improvement

System-Wide Transparency, Communication and Best Practice Adoption

Reduce unsheltered homelessness by 75% by 2024



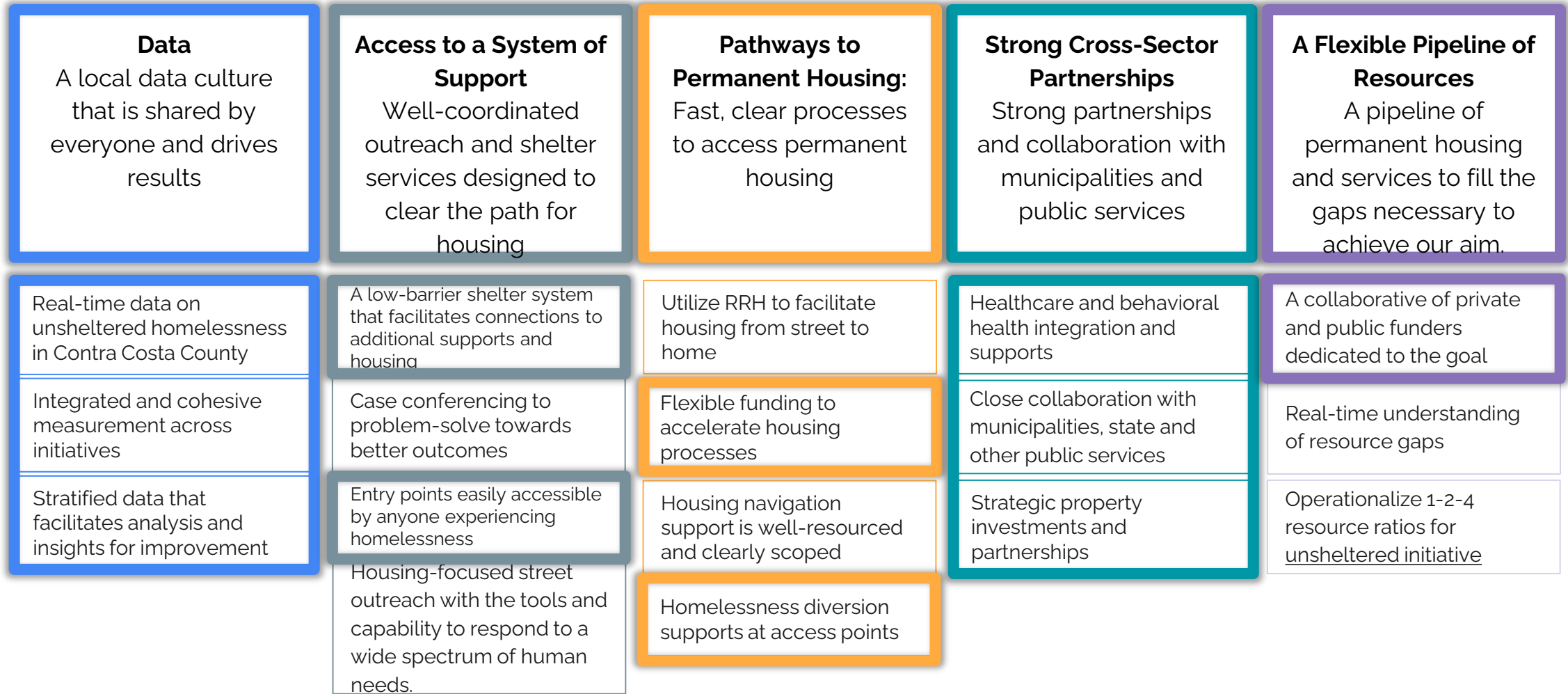
Outreach and Messaging

Equity

Continuous Quality Improvement

System-Wide Transparency, Communication and Best Practice Adoption

Reduce unsheltered homelessness by 75% by 2024



Equity

Continuous Quality Improvement

System-Wide Transparency, Communication and Best Practice Adoption

WORKPLAN DEVELOPMENT

Jamie Schechter, H3

WORKPLAN DEVELOPMENT GOALS

Feedback, please!

- This is a first draft meant for feedback

Alignment with CoH committees

- Identify points of collaboration

High level

- Build in flexibility as our work is iterative and dynamic

Ambitious

- Keep striving for high impact

Strategic

- Build on identified priorities and strategies

NEXT STEPS

Matt Mitchell, Focus Strategies

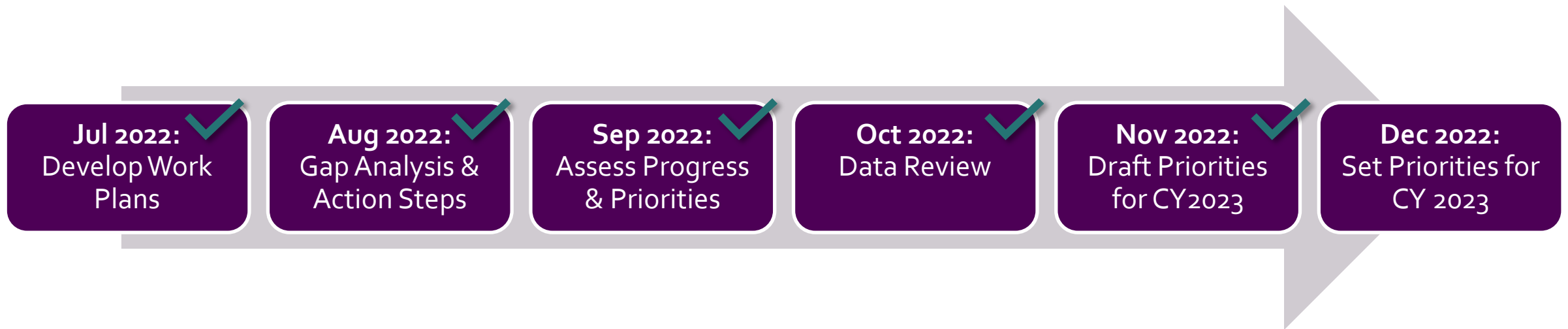
PREVENTION CHECKLIST PDSA UPDATE

- Housing Stabilization Cohort will coordinate and target Prevention services to reduce inflow into homelessness and advance racial equity
- Plan to pause the Prevention Checklist PDSA
- To avoid duplication, Prevention process improvement will be integrated into the work of the Housing Stabilization Cohort

ROADMAP THROUGH DECEMBER 2022

By December 2022, the PATH Innovations Committee will:

- Develop work plans for prioritized bodies of work
- Assess progress of initiatives
- Review unsheltered metrics quarterly
- Set priorities for Calendar Year 2023



ANNOUNCEMENTS

UPCOMING MEETINGS

- **PATH Innovations Committee Meetings**
 - 3rd Thursday of each month, 3:00-5:00
 - December 15
 - January 19
 - February 16

DRAFT 11.9.2022

Annual Priorities	Audience	Goals and Activities			
		Q1: Jan - Mar	Q2: Apr - Jun	Q3: Jul - Sep	Q4: Oct - Dec
1. Reduce Unsheltered Homelessness by 75% by 2024 2. Prevention/Rapid Exit implementation 3. Explore flexible funding opportunities (CalAim, HHIP, Measure X) 4. Increase education about Prevention/Rapid Exit 5. Engage in PDSA cycles to test innovations	1. Providers in the Homelessness Response System 2. Stakeholders interested in data driven innovations to reduce unsheltered homelessness 3. People experiencing homelessness or at risk of homelessness	Goals: Refine data systems to better track unsheltered homelessness, engage in Built for Zero Housing Stabilization cohort, understand funding landscape for prevention/rapid exit Activities: - Review + refine the unshelterd data dashboard - Review PIT findings + understand impact on PATH data tracking - Meet with 1 stakeholder in RAP discuss collaborative opportunities - Meet with 1 service provider in prevention/rapid exit to hear about updates in programming, needs, and challenges	Goals: Assess impact of Built for Zero Housing Stabilization cohort work, assess oppotunities for FY23-24 service provider engagement, iterate on Q1 PDSAs Activities: - Review and refine the unshelterd data dashboard - Meet with 1 stakeholder in RAP discuss collaborative opportunities - Meet with 1 service provider in prevention/rapid exit to hear about updates in programming, needs, and challenges - Share learnings from NAEH conference in March '23	Goals: Evaluate Y1 performance based contracting outcomes in prevention/rapid exit, iterate on previous PDSAs, Activities: - Deep dive into '23 PIT and '22 Annual Report - Review and refine the unshelterd data dashboard - Meet with 1 stakeholder in RAP discuss collaborative opportunities - Meet with 1 service provider in prevention/rapid exit to hear about updates in programming, needs, and challenges	Goals: Evaluate impact of HHIP investments, iterate on previous PDSAs, reflect and create priorities for 2024 Activities: - Review and refine the unshelterd data dashboard - Meet with 1 stakeholder in RAP discuss collaborative opportunities - Meet with 1 service provider in prevention/rapid exit to hear about updates in programming, needs, and challenges

Scratch Pad
<i>Use this area to take note of draft or in progress ideas that may need further discussion before adding to the work plan</i>

Reference Round Up
SMART Goals: link here Decision Framework: link here RAP: link here Previous Agendas and minutes: link here

Accountability Corner	
January - March Update 1. What goals/milestones were accomplished? 2. What new needs were identified?	April - June Update 1. What goals/milestones were accomplished? 2. What new needs were identified?
July - September Update 1. What goals/milestones were accomplished? 2. What new needs were identified?	October - December Update 1. What goals/milestones were accomplished? 2. What new needs were identified?