



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE

March 16, 2023, 9:00 – 11:00 am

# WELCOME & INTRODUCTIONS

*Matt Mitchell, Focus Strategies*

*PATH Innovations Committee is comprised of a diverse group of community stakeholders and CoC partners who commit to leading, monitoring, implementing, and assigning priorities to reduce unsheltered homelessness by 75% by the end of 2024.*

# INTRODUCTIONS

PATH Innovations Committee Members

H3 Staff

Department of Conservation and Development (DCD)

Community Solutions

Homebase

Focus Strategies

Stakeholders

# REVIEW & APPROVE MINUTES

*Matt Mitchell, Focus Strategies*

# ACTION ITEM

- Approve minutes from the January 19, 2023 and February 16, 2023 PATH Innovation Committee meetings.



# PUBLIC COMMENT

*Matt Mitchell, Focus Strategies*

*Open period for public comment on items discussed or not listed on the agenda.*

# MEETING LOGISTICS

*Jamie Schechter, H3*

# APRIL AND BEYOND

- Looking to stack meetings with Oversight Committee to reduce in-person meeting barriers
- What type of break would be helpful between meetings?
  - Short and sweet – 10 minute transition time
  - Longer is better – 30 minute snack break
  - No break needed – let's hop right in
- Keep an eye on the Google calendar and updated invites!



# NAEH CONFERENCE LEARNINGS

*Matt Mitchell, Focus Strategies (facilitating)*

*Committee members who attended NAEH*

# NATIONAL ALLIANCE TO END HOMELESSNESS CONFERENCE LEARNINGS

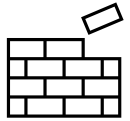
- What innovations inspired you?
- What strategies could help advance PATH Innovations' work?
- What did you learn from the Conference that will stay with you?

# PREVENTION LEARNING COHORT UPDATE

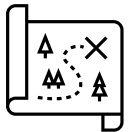
*Jamie Schechter, H3*

# PREVENTION LEARNING COHORT UPDATE

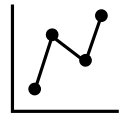
## Community Roadmap goals



Build Leadership + Organizational Capacity



Understand Current State of Prevention



Use Qualitative & Quantitative Data



Move Toward Coordinated Prevention Approach



Set Measurable Goals to Reduce Inflow & Advance Racial Equity (by June)

# BUILD LEADERSHIP + ORGANIZATIONAL CAPACITY

## Activities

1. Dedicated HSLC Lead Organization, HSLC Coordinator & Data Lead Contact (by November) - **Complete**
2. Formalize Diverse, Representative Core Prevention Team with PLEH leaders (by April) - **Complete**
3. Adopt a cross-sector accountability structure – **In process**

# UNDERSTAND CURRENT STATE OF PREVENTION

## Activities

1. Inventory of Critical Dedicated Prevention Providers – **In progress**
2. Mapping of potential community Partners – **Not started**
3. Document common user experiences – **In progress**

# PREVENTION PROVIDER ENVIRONMENTAL SCAN

- Organizing list of organizations and programs connected to prevention
- Cross referenced with Equity Committee Amplifier list
- Next step to assess for gaps and identify

Tier 1	Tier 2	Tier 3
Targeted Homelessness Prevention (THP) Service Providers	Community Prevention-Related Service Providers	Community and Sector-Based Access Points
<p>Programs <b>funded and designed to provide targeted homelessness prevention</b> for households at-risk of literal homelessness within a 30- or 14-day timeframe "but for" program assistance.</p>	<p>Social service agencies and other <b>entities that intentionally or incidentally provide any form of prevention-related assistance</b> (financial, food, material, other service supports) for at-risk households.</p>	<p>Any type of entity encountering households who may be at-risk of housing instability or homelessness that is <b>willing and able to conduct light screening and resource connections</b>. Entities generally do not provide prevention-related services and/or are not able to engage in the system as a Tier 2 as prevention service provider.</p>
<p>Programs screen-in and prioritize higher risk households as part of standard intake procedures, are trained and conduct more in-depth assessment and housing problem-solving, and provide more intensive and extended stabilization supports.</p>	<p>Participating prevention system programs use standardized brief screening tools to identify higher risk households, are trained and can offer individualized housing problem-solving assistance, and can facilitate expedited access (within a defined number of days) to agency prevention-related services and/or to other Tier 1 or Tier 2 prevention providers, when needed, to prevent literal homelessness for higher risk households.</p>	<p>Entities use standardized brief screening tools or equivalent tools to identify higher risk households, are trained and can offer basic housing problem-solving assistance, and facilitate expedited access (within defined number of days) to other Prevention providers, when needed, to prevent literal homelessness for higher risk households.</p>
<p><b>Examples:</b> ESG-HP funded program; SSVF-funded program</p>	<p><b>Examples:</b> Community Action Agency, Settlement House, Urban League, Legal Aid Society; EFSP funded program; LIHEAP program</p>	<p><b>Examples:</b> Local library; homeless school liaison; eviction court staff/program; property management company</p>





# USE QUALITATIVE + QUANTITATIVE DATA:

## Activities

1. Initial Inflow Investigation (HMIS/Available Data) - **Complete**
2. Qualitative data gathering (interviews/focus groups, other sources) & plan for ongoing PLEH feedback – **In progress**
3. Initial data gathering (inflow, diversion, prevention) & plan for ongoing data collection & review – **In progress/Ongoing**

# MOVE TOWARD COORDINATED PREVENTION APPROACH

## Activities

1. Adopt shared definition and core elements of Coordinated Prevention inclusive of racial equity indicators – **In progress**
2. Test/Implement Core Elements of Coordinated Prevention – **Not started**

# SET MEASURABLE GOALS TO REDUCE INFLOW + ADVANCE RACIAL EQUITY

## Activities

1. Confirm measurable goals/timeline and measures – **In progress**
2. 6-18 month plan – **Not started**

# COMMITTEE'S INTERSECTION WITH COHORT

- Prevention Learning Cohort and the PATH Innovations Committee
  - Cohort report out and accountability platform
  - Surface questions to explore further
- During the Phase 1 (Exploration), PATH Innovations Committee can:
  - Serve as advisors in tailoring the cohort's approach to the community's needs
  - Be a sounding board for cohort's prevention work
  - Provide recommendations on how cohort's work can interact with different bodies
  - Help shape what Phase 2 of the cohort's work will look like (~ late summer 2023)

# STAKEHOLDER UPDATE: DCD

*Gabriel Lemus, Assistant Deputy Director of Housing  
and Community Improvement, Department of  
Conservation and Development*

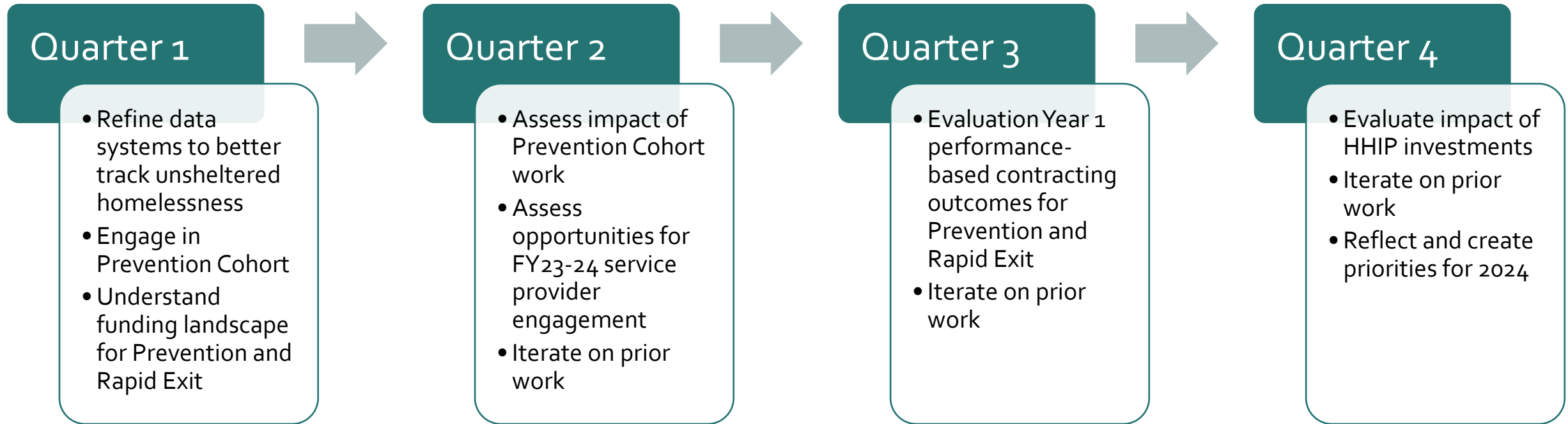
# STAKEHOLDER UPDATE: DEPARTMENT OF CONSERVATION AND DEVELOPMENT

- What Prevention Services does DCD fund?
  - Target populations and eligibility
  - Services offered
- DCD and H3
  - How do DCD's Prevention Services compare to H3's?
  - What does partnership/coordination between DCD and H3 look like?

# NEXT STEPS

*Matt Mitchell, Focus Strategies*

# 2023 ROADMAP





# ANNOUNCEMENTS



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## MINUTES

**DATE:** Thursday, March 16th, 2023, 9:00 am – 11:00 am

**RECORDING OF MEETING:**

[https://us02web.zoom.us/rec/share/qfuTmoQ5p-hAXD1a6Ka7nzVexmofQLyR\\_8L1eJOj1zERjA\\_Jh-mTj3EEa6XQHYuh.20yfEKnr8uBjCQTX](https://us02web.zoom.us/rec/share/qfuTmoQ5p-hAXD1a6Ka7nzVexmofQLyR_8L1eJOj1zERjA_Jh-mTj3EEa6XQHYuh.20yfEKnr8uBjCQTX)

**PASSCODE:**

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Time	Agenda Item	Presenter/Facilitator
9:00	<b>Welcome and Introductions</b>	- <i>Matt Mitchell, Focus Strategies</i>
	<b>Review and Approval of Minutes</b>	- <i>Matt Mitchell, Focus Strategies</i>
	<b>Public Comment</b> – Open Period for public comment on items discussed or not listed on the agenda.	- <i>Members of the public</i>
9:15	<b>In Person Meeting Logistics</b> – Discuss plans for future in person meetings	- <i>Jamie Schecter, H3</i>
9:30	<b>NAEH Learnings</b> – PATH Committee members share relevant learnings from recent NAEH conference	- <i>Matt Michell, Focus Strategies</i> - <i>Committee Members discussion</i>
9:45	<b>Prevention Learning Cohort Update</b> – Update on workplan, progress to date, and PATH Committee role	- <i>Jamie Schecter, H3</i>
10:15	<b>Stakeholder Learning:</b> CCC Dept. of Community Development, prevention programming and funding review	- <i>Gabriel Lemus, Department of Conservation and Development</i>
10:45	<b>Next Steps</b>	- <i>All</i>
10:50	<b>Announcements</b>	- <i>All</i>



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## **Welcome and Introductions**

Committee Members in Attendance: Juno Hedrick, Wayne Earl, Jo Bruno, Keva Dean, Tony Ucciferri, Teri House, Iman Novin, Deanne Pearn

Staff and Consultants: Jamie Shechter (H3), Dana Ewing (H3), Jamie Klinger (H3), Shelby Ferguson (H3), Caroline Miller (H3), Emily Downey (H3), Matt Mitchell (Focus Strategies), Matt Lemon (Focus Strategies)

Additional Attendees: Cherie Chassaing (SHELTER, Inc.), Gabriel Lemus (Assistant Deputy Director - CCC-DCD), Kalil Macklin (Anthem Blue Cross), Stephanie Stovall (CCHS), Carl Mason (Hope Solutions), Valerie Price

## **Review and Approval of Minutes**

Tony Ucciferri made a motion to approve the minutes from January 19<sup>th</sup> and February 16<sup>th</sup>. Deanne Pearn seconded the motion. There was not discussion on the meeting minutes. The motion passed unanimously.

## **Public Comment**

Jo Bruno commented that she understands that in-person meetings are mandated by the State, but she feels like it is unnecessary and causes undue stress. She will continue to voice this in future meetings.

## **In-person Meeting Logistics**

Jamie Schecter described recent meeting schedule changes and noted that H3 wants to hold Oversight and PATH Innovations Committee meetings on the same day to reduce travel time for members of both Committees. Jamie asked Committee members for input on preferred schedule and length of break between meetings.

Wayne Earl stated that he prefers to power through meetings with minimal breaks, but there is a longer break today and he will see how that goes. Deanne Pearn asked if there is a space where Committee members can work and take other meetings between Committee meetings. She noted that she prefers having the Committee meetings close together, but she wants time for a lunch break. Tony Ucciferri agreed with Deanne and stated that a lunch break should be at least 30 minutes but preferably an hour. Wayne asked whether bags and laptops can be left in the meeting room while away at lunch, to which Jamie responded that County buildings are generally safe. Committee members further discussed scheduling details of both PATH Innovations and Oversight Committee meetings, and Jamie clarified that Council meetings will remain in Martinez, while future Committee meetings will be held in Concord. Jamie S summarized the discussion, noting that a longer lunch is preferred. H3 will send updated calendar invitations once the schedule is finalized.

## **NAEH Learnings**

Committee members were invited to share learnings and other takeaways from recent National Alliance to End Homelessness (NAEH) conference. Wayne Earl shared that his favorite part of the conference was



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the lived experience lounge, which he had a chance to meet people and exchange contact information. He noted that there was a diversity of experience and people. Keva Dean stated that she was happy to see Wayne there and that she had an amazing experience. She met someone who developed mobile communities, which she expressed interest in. She noted that an important takeaway was that numerous organizations across the country hire people with lived experience at a living wage to do the work of ending homelessness. They are hired at all levels of the work including office work and outreach and engagement. Another takeaway was the idea “it is a power move to give your power away.” Keva described importance of the system serving people in a way that preserves their agency. Wayne noted that it was wonderful to meet providers at the conference and to see members of CORE at the conference.

### **Prevention Learning Cohort Update**

Jamie Schecter provided an overview of the recent work of the Prevention Learning Cohort with Community Solutions. She reviewed the Cohort’s goals, core team membership, and planned activities.

Jamie described current work on understanding the current state of prevention services. Jamie and Jo Bruno have been reviewing information shared in this Committee and the Equity Committee to develop a comprehensive list of how is providing prevention services in the community. The core team is creating a crosswalk spreadsheet to identify where gaps may exist. The core team is also working to document common user experiences. Tony Ucciferri commented that it will be great to get this done as it is something they have wanted for a long time. Tony noted the importance of including people not captured in HMIS to tell the whole story. Deanne Pearn stated that she wants to know how people are getting into prevention programs, as there are currently a lot of side doors. She noted that there is a need to work to align processes more. Jo Bruno described an agency that has funds for rent, which can only be accessed if they participate in a particular program which requires training and multiple steps. Wayne Early described a series of studies by RAND about what people need and why they did not pursue services. A common occurrence was people not getting a call back. Wayne noted that false hope is worse than not providing services. Jamie described the prevention provider environmental scan, including three tiers of providers. Wayne noted that self-service organizations in Tier 3 should include organizations like the food pantry at the Rescue Mission. Jamie stated that Tier 3 organizations are those who may be able to do light screenings and partner with the broader system.

Jamie then introduced the use of qualitative and quantitative data. Initial investigation into inflow has been completed and they are working on a plan for qualitative data gathering. Dana Ewing described the data that they have access to, how much is available, as well as what timeframes, services, and other details it covers. She described that some prevention programs have been collecting data in HMIS for a long time and collect a lot of detailed data. There is more work to do to get additional programs in HMIS to have stronger coverage. The next step is pulling data on regular basis, identifying metrics, and looking into additional details.

Jamie described the work of moving toward a coordinated prevention approach. Adopting shared definitions of coordinated prevention is in progress. This includes developing core concepts around



## PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

efficiency and targeting to prevent people from entering homelessness. This work requires taking a community-wide approach, which is broader than the CoC approach often used by this Committee. The core team is also working to establish measurable goals to reduce inflow and advance racial equity. Jamie described setting up a 6- to 18-month plan to implement prevention in the community. Future updates will be shared with the Committee in late spring or early summer for feedback. Deanne expressed appreciation, stating that the plan sounds smart, strategic, and data-informed.

Jamie described the continued meetings with the national cohort and Community Solutions to share ideas and learnings. Jo asked whether Committee members have any topics they would like the core team to bring to the national cohort. Wayne described the need for support services and how people fall through the cracks when they call 211. Deanne described aftercare in the system as amorphous and stated that it needs more focus and should be clearly defined. Committee members discussed community support and input from people with lived experience.

Jamie summarized the Committee's intersection with the Prevention Learning Cohort. The Committee serves as thought partners and advisors to the work, and they will have the opportunity to help define what a potential Phase 2 of the work could look like.

### **Stakeholder Learning**

Gabriel Lemus described prevention services funded through the Department of Conservation and Development (DCD). Gabriel described the specific funding sources (Community Development Block Grant [CDBG] and Emergency Shelter Grant [ESG]) along with their target populations, criteria, and other restrictions. Gabriel highlighted the ways in which the services funded through DCD differ from those funded through the CoC. Wayne Earl asked whether the programs cover move-in or rent for facilities like sober living communities, which do not have leases. Gabriel described the requirements and limited funds of the funding sources. Tony Ucciferri commented that funding for these services has been a challenge. Committee members discussed the pros and cons of using private funds to fill gaps in prevention resources and how this would impact nonprofit organizations. Jamie described the importance of cross-sector accountability, so there is more clarity about how funding decisions are made and how that helps address gaps.

Matt Mitchell asked about partnership between DCD and H3. Jamie S described the current Measure X RFP, which is a formal partnership to allocate funds from both DCD and H3. Gabriel noted that most service providers receiving ESG funds through DCD are already connected to the CoC. Teri House noted that other jurisdictions like Antioch and Walnut Creek also receive CDB funds and that they all have the same HUD representative, who helps hold the big picture. Committee members discussed how prevention funds can be used, how the various programs connect to the program models, and whether they require the use of HMIS.

### **Next Steps**

Matt Mitchell described the Committee roadmap and noted that Committee members would receive communication about scheduling adjustments.



# PLAN FOR ACCELERATING TRANSFORMATIVE HOUSING (PATH) INNOVATIONS COMMITTEE MEETING

## **Announcements**

Jamie Schecter asked for feedback about the hybrid meeting setup. Committee members discussed the meeting hardware and occasional issues with audio.