Special Meeting of the North Richmond Waste & Recovery Mitigation Fee Joint Expenditure Planning Committee

Wednesday, July 8, 2009
1:30 pm – 3:00 pm
Richmond City Hall | 440 Civic Center Plaza | Richmond, CA 94804

Members:
Richmond City Councilmember Nathaniel Bates, Chair
Incorporated Area NRMAC Representative Lee Jones, Vice Chair
Unincorporated Area NRMAC Representative Dr. Henry Clark
Contra Costa County Supervisor John Gioia
Richmond City Councilmember Jim Rogers
Richmond City Councilmember Maria Viramontes
Unincorporated Area NRMAC Representative Joe Wallace

Meeting Agenda:
1. Welcome and Introductions
2. Public Comment on any item not on the agenda (not to exceed 2 minutes)
3. Approve May 6, 2009 Meeting Minutes
4. Consider correspondence from Community Housing Development Corporation of North Richmond’s (CHDC) related to the Community Services Coordinator position as it relates to language in Strategy 4 of the 2008 – 2009 Second Amended Expenditure Plan and any related potential changes to be recommended to the City/County.
6. Receive Staff Report regarding summary of 2008-2009 Expenditure Plan costs incurred to date by the City and County
7. Provide direction to staff regarding various issues related to the development of the 2010-2011 Expenditure Plan
8. Adjourn - Next meeting date is Wednesday, October 28th from 3-5pm

Agendas, meeting notes and other information regarding this committee can be found online at: www.cccounty.us/nr -or- www.cccrecycle.org/committee
Meeting materials will be made available for public inspection, during business hours at 450 Civic Center Plaza in Richmond, within 72 hours of meeting date and time.

The North Richmond Waste & Recovery Mitigation Fee Joint Expenditure Planning Committee will provide reasonable accommodations for persons with disabilities planning to attend the Committee’s meeting. Please call or e-mail Committee Staff (LaShonda Wilson, City of Richmond, (510) 620-6828, lashonda_wilson@ci.richmond.ca.us) at least 72 hours before the meeting.
1. **Welcome and Introductions**

2. **Public Comment**
   There was no public comment.

3. **Action – Consider approving October 27, 2008 Meeting Notes/Minutes**
   Minutes from the meeting were approved.

4. **Receive Staff Report – April Expenditure Plan Implementation Update / Tonnage & Revenue Update**
   Staff presented the Tonnage and Revenue Update to the Committee Members. Staff highlighted a few of the strategies for the Committee Members including; Neighborhood Clean-ups, Public Outreach Campaign, Vacant and Abandoned Lot Clean-up and Fencing, Illegal Dumping Investigator/Officer, and Senior Center Improvements. Staff outlined the above mentioned strategies and explained how they would be implemented during the remaining 2008/2009 expenditure plan cycle.

   **Illegal Dumping Officer** - Staff explained the recent staffing changes for the Illegal Dumping Officer position and informed the Committee that Deputy Monroe will no longer be in that position. Six new deputies are being assigned to the North Richmond Area to replace Deputy Monroe. Staff informed the Committee that the six deputies will work on three rotating shifts which will provide additional law enforcement coverage for illegal dumping and community patrols in the North Richmond Area (including portion of nights and weekends).
Lieutenant Bradley of the Contra Costa County Sheriff’s Office addressed the Committee and explained how the transition would take place. He explained that instead of having only one deputy assigned to illegal dumping, there would instead be six conducting patrols looking for illegal dumping and other crimes. A total of two deputies would be on duty per shift in the North Richmond area to combat illegal dumping and other crimes, including patrolling the streets, Housing Authority and Health Center. They will rotate shifts at night and on the weekends for expanded coverage.

Committee member Gioia explained that there will be double the amount of patrols serving the area. Committee member Jones asked where the money was coming from to fund these positions, and why this was not brought to the North Richmond Municipal Advisory Board (MAC). Committee member Gioia explained funding is coming from a variety of sources including County Health Services, County Housing Authority, County Redevelopment Agency, the North Richmond Waste & Recovery Mitigation Fee and other mitigation funding in order to have six full-time Deputies assigned to work exclusively in North Richmond. He went on to explain that increased law enforcement was identified as a high-priority need that the Board choose to act upon swiftly rather than waiting. He said he expected the details to be provided to the MAC at an upcoming meeting.

**Public Outreach Campaign/NR Green** - The Committee received a brief presentation from Saleem Bey, Community Services Coordinator, proposing to use North Richmond Green as the “identity” or “brand” for future outreach efforts related to beautification and dumping/blight elimination. Mr. Bey stated that feedback from the community has been consistently positive showing overwhelming support for the use of North Richmond Green as new “identity” for outreach materials. He also mentioned this branding could really help create more visibility for related mitigation funded programs like beautification/clean-up efforts (clean-up events) and the proposed community gardening program (see Agenda Item 6). Mr. Bey proposed use of $6,100 of the funding under Strategy 6 funding to cover cost of sponsoring three Little League Baseball teams involving “North Richmond Green” brand for team uniforms and related outreach materials (e.g. banners at all games) which is expected to increase community recognition and help stimulate regular use of the 3rd Street Ballfield. Alternate Committee Member Gayle McLaughlin asked whether details regarding proposed sponsorship of Little League Baseball was included in the agenda packet and staff indicated the written details had only recently been received and was not included in their packet (see attached proposal received by staff, but not provided to the Committee). **The Committee voted unanimously to support use of North Richmond Green as the identity/brand for all future outreach materials, including the Little League Baseball Team Sponsorships, funded under Strategy 6 which is to be relabeled as “North Richmond Green Outreach”**.

5. **Discussion – Proposed process for developing 2010-2011 Expenditure Plan**

Staff provided a brief staff report highlighting several issues related to preparation for development of the 2010-2011 Expenditure Plan. Staff said approach would
attempt to retain similar split or as close as possible, however where funding to be shifted acknowledge past direction/interest in increasing funding allocated to community investment. In an attempt to solicit more community input/feedback related to funding allocations to be included in the 2010-2011 Expenditure Plan, staff is planning to post a suggestion forms to be posted on website and distributed in hardcopy form at local community meetings. Additionally, staff mentioned that there may be need to have an additional meeting in order to have Expenditure Plan ready for consideration by City/County prior to end of 2009.

6. **Action** – Provide direction regarding the Community Gardens Project proposal

Staff explained that this matter had been placed on the agenda in response to Committee Member Viramontes’ request at the last meeting asking that staff gather and provide some additional details regarding the gardening project, including potential locations (permanent and temporary). Staff reported that the “Lots of Crops” proposal for the community gardening project and a brief written staff report were included in the agenda packet. Staff explained that the proposal included two tables showing different annual budgets, one showing specific line item costs for the overall multi-site gardening project ($56,600) and the other showing what portion of that budget is proposed to be used for “Phase I” ($30,953) broken down into the specific line item costs to establish a single garden site on a vacant lot on 3rd Street (the only actual location provided in the proposal). Staff called the Committee’s attention to the table included in the staff report which provides a side-by-side comparison of the two budgets contained in the proposal. The budget comparison shows that $25,647 of the funding allocated in the overall budget is not included in Phase I. The comparison also shows the relationship between the line items in the two proposed budgets, including what portion of the overall funding allocated for supplies & water would be used for Phase I as well as funding allocated in overall budget that would be used in full for Phase I (project manager responsible for implementing and overseeing the entire community gardening program) or would not be used at all in Phase I (transportation). The Committee voted to approve the “Lots of Crops” proposal included in the agenda packet involving use of $56,500 for the items detailed in the proposed budget in order to establish the community gardening program.

7. **Discussion** – Consider City of Richmond Police Department’s camera request

Staff presented the staff report to the Committee outlining the City of Richmond Police Department (RPD) proposal to relocate eight (8) of the Pan-Tilt-Zoom (PTZ) surveillance cameras in the North Richmond Mitigation Area. Deputy Chief Ed Medina from RPD addressed the Committee and provided written proposal with details regarding the request to switch out 4 of North Richmond’s 8 PTZ cameras for fixed (non-moveable) cameras, viewing the exact same illegal dumping locations. Deputy Medina stated that the RPD believes they have a greater need for the PTZ cameras in the City’s existing network and could better utilize the PTZ abilities in high crime areas where RPD is currently limited by a fixed camera view. The Committee voted to approve RPDs request to allow temporary use of the four...
specified PTZ cameras which will be switched with fixed cameras currently in use within the City.

8. **Action – Establish meeting schedule for 2009**
   Several Committee members indicated they would be available for meetings on Wednesday afternoons. Staff reminded the Committee that Committee Member Jim Rogers had indicated he would not be available to attend meetings if they were regularly scheduled for that day/time. Alternate Committee Member Gayle McLaughlin indicated that she was prepared to attend regularly scheduled meetings in Roger’s place if the Committee decided upon that day/time. The Committee voted to establish regular meeting date/time as 3:00 to 5:00pm on the 4th Wednesdays of January, April, July and October.

9. **Receive Presentation(s) – Verbal update(s) about mitigation funded strategies**
   Saleem Bey, Community Services Coordinator asked to address the Committee on a time-sensitive project proposal regarding potential use of funding allocated for Capital Improvements (Strategy 17i) to help create an “EcoAcademy”. He indicated there was a pending deadline in June related to the other potential funding/resources needed to create the proposed EcoAcademy project. Potential partners include the Young Adult Empowerment Center (YAEC), YouthBuild, County Housing Authority, Redevelopment and local university/college. The EcoAcademy would be a “green vocational school” that is proposed to be a campus comprised of five schools located in five different vacant houses owned by the County Housing Authority. The houses would be rehabilitated as “green buildings” during the initial phase of the project and they would all be connected electronically using wireless computer network. The committee members briefly discussed the concept and expressed interest and support for the concept. Alternate committee member Luz Gomez explained that the availability and plans for the houses mentioned had not yet been determined by the County Housing Authority. She indicated that the language as written provided some flexibility and suggested that a written proposal and budget be developed. Committee members expressed support and asked that this be further explored, including identifying what elements of the overall project this funding would be used for and requested a progress report at the next Committee meeting.

10. **Adjourn – Next meeting date to be scheduled**
    The Committee adjourned the meeting at 5:00 PM.

**Attachment:**
1. North Richmond Green Little League Outreach Program Proposal
North Richmond Green - Little League Outreach Program

Sponsorship of Little League
Mitigation funded the restoration of 3rd St. ball field. An established program is needed to keep it in excellent shape and serving the community. Community pride will be directly associated with NR Green and allow us to increase community visibility and popularity.

NR Green will use this sponsorship to recruit the children and parents to be our voice in the community. This will give us a direct entry into the homes of community members and give us excellent exposure in the schools, street and greater community. Patches on the uniforms and banners at the games will deliver the best good will exposure and credibility in the community, while tying directly into our marketing goals outlined in the greater Green Campaign. NR Green will be able to distribute educational literature at games. This positive reinforcement will contribute to our overall outreach goals.

This visible connection with the children of the community will instill pride and encourage wider participation from community members that otherwise would not be inclined to volunteer their time in other NR Green projects. As part of their responsibility all participants will have to attend the NR Green Eco-Academy which teaches “green” classes. This way they will learn and distribute Beautification and Mitigation literature among family and friends and participate in community beautification and cleanup activities, during and after the season in their jerseys. This positive visible representation in the community will increase the effectiveness of our total outreach efforts exponentially and make it easier to implement other aspects of Beautification.

Source: Outreach and Marketing Category Expenditure Plan

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<td><strong>Total</strong></td>
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MEETING DATE: July 8, 2008

AGENDA ITEM: 4

SUBJECT: Community Services Coordinator – Strategy 4

RECOMMENDATION(S):

CONSIDER correspondence from Community Housing Development Corporation of North Richmond's (CHDC) related to the Community Services Coordinator position as it relates to language in Strategy 4 of the 2008 – 2009 Second Amended Expenditure Plan and any related potential changes to be recommended to the City/County.

BACKGROUND:

This special meeting of the North Richmond Waste and Recovery Mitigation Fee Committee (Committee) was convened at the request of Committee Chair Nathaniel Bates to discuss matters related to the recent Community Services Coordinator (CSC) personnel change. Additionally, staff received correspondence from Don Gilmore, Executive Director of CHDC regarding this matter which was addressed to the Committee. Copies of Mr. Gilmore’s correspondence dated June 22, 2009 and June 29, 2009 were previously sent to Committee members and are also attached for reference. Also attached is a copy of the CHDC Board of Director’s letter in response to Mr. Saleem Bey’s meeting on June 17, 2009.

CHDC is currently under contract with the City to employ a full-time Community Services Coordinator through 2009 and similarly performed this function under the 2006/2007 Expenditure Plan. Mr. Gilmore’s correspondence indicates:

1. CHDC is prepared to employ a North Richmond resident with “excellent credentials” as the new full-time CSC, however this has been delayed due to concerns about potential language changes that may be recommended by the Committee.
2. Mr. Gilmore and Darlene Williams, Deputy Director are planning on attending the special meeting and will be available to answer questions the Committee has about CHDC’s Expenditure Plan related obligations under their contract with the City, however they “cannot and will not be addressing any CHDC personnel issues (past or present) in a public meeting for the obvious legal and privacy reasons”.

The Community Services Coordinator position is funded by Mitigation Fees and is identified as Strategy 4 in the 2008 – 2009 Second Amended Expenditure Plan which is described as follows:

- Fund full-time Community Services Coordinator through the Community Housing and Development Corporation of North Richmond
- Community Services Coordinator handles various responsibilities related to illegal dumping and blight in North Richmond including but not limited to:
- respond to 1-800-No Dumping calls regarding illegal dumping in North Richmond,
- coordinate with RSS & Sheriff’s Office to identify/notify individuals potentially responsible for illegal dumping within the Mitigation Fee area,
- maintain database to track illegal dumping locations and when needed refer details to RSS or City Public Works for removal,
- provide outreach to the community including implementation and staffing of a Community Block Program, and
- act as liaison between the community, RSS, City and County regarding illegal dumping and related issues.

- Recommended allocation of $144,262 would fund this position (including salary/benefits/overhead) and related costs for calendar years 2008 and 2009.

Community Housing Development Corporation of North Richmond’s (CHDC) personnel decisions does not fall within the authority of this Committee. However, the Committee may desire to recommend to remove the language in Strategy 4 that says “through the Community Housing and Development Corporation of North Richmond” to facilitate short-term flexibility if the City, as the contracting entity, deems any changes are warranted. It is important to keep in mind that if the Committee votes to recommend changes to the wording of Strategy 4 in the 2008-2009 Amended Expenditure Plan, those changes would only take effect if and when approved by both the Richmond City Council and the County’s Board of Supervisors.

Attachments:
1. Correspondence from Don Gilmore, CHDC dated June 29, 2009
2. Correspondence from Don Gilmore, CHDC dated June 22, 2009
3. Correspondence to Saleem Bey from CHDC Board of Directors dated June 22, 2009
Dear LaShonda and North Richmond Waste and Recovery Mitigation Committee:

I'm responding to Ms. Wilson's email of June 25 regarding the proposed special meeting on July 8, 2009 "to discuss recent personnel related issues." I am assuming that this refers to Community Housing Development Corporation of North Richmond's Community Services Coordinator position which has been funded through the City's Expenditure Plan for the last six or so years.

Darlene Williams, Deputy Director, and I will attend. However, I wanted to be clear before this meeting that we cannot and will not be addressing any CHDC personnel issues (past or present) in a public meeting for the obvious legal and privacy reasons. As I said in my letter of June 22 to the Committee, we are committed to carrying out all of the contractual requirements and will be prepared to answer any questions in that regard at the meeting. If there are specific concerns or questions that any Committee members have regarding the status of any matters under the contract, we would greatly appreciate it if you could let us know in advance so that we can bring any necessary reports or other documentation to the meeting.

Ms. Wilson's email of June 24 stated that "there is a possibility that the City will amend CHDC's contract to remove any language and unexpended funding associated with the Community Services Coordinator position." We hope the Committee understands that this uncertainty hinders our ability to fill this position on a full-time basis.

We look forward to a productive meeting.

Thank you,

Donald Gilmore

From: LaShonda Wilson [mailto:LaShonda_Wilson@ci.richmond.ca.us]
Sent: Thursday, June 25, 2009 12:10 PM
To: Wallacej_1998@yahoo.com; HENRY CLARK; johnny white; Maria Viramontes; Gayle McLaughlin; elirapty@aim.com; natbates@comcast.net; jones8821@yahoo.com; JGioia@bos.cccounty.us
Cc: Luz Gomez; maricela.navarro@nhnr.org; Deidra Dingman; Matthew N Kelley; Don Gilmore; Darlene Williams; Cynthia Harvey
Subject: Special Meeting of the NR Mitigation Committee on July 8th from 1:30 - 3:00pm
Importance: High

Good afternoon:

Per the request of Councilmember Bates, chair of the North Richmond Mitigation Committee,
and other members of the Committee, a special meeting has been called to discuss recent personnel related issues. Please let me know if you are available to meet at the time and date listed below. If you are, please make sure to place a hold on your calendar.

**Proposed Special Meeting Date:**
Wednesday, July 8, 2009
1:30pm – 3:00pm

**New meeting location:**
Richmond City Hall
450 Civic Center Plaza
Richmond, CA 94804

Staff may also take this opportunity to present other items for the Committee’s consideration. We will do what we can to prepare the reports/documents necessary in order to allow the Committee to consider any urgent items (e.g. Receive direction related to funding priorities for the 2010-2011 Expenditure Plan) so that the regularly scheduled meeting that would be held later this month can be cancelled or rescheduled.

Remaining regularly scheduled NRMFC meeting dates for 2009:
- Wednesday, July 22nd from 3-5pm *(may be cancelled/rescheduled dependent upon outcome of Special Meeting proposed for early July)*
- Wednesday, October 28th from 3-5pm

Thank you,

LaShonda Wilson
Management Analyst
City Manager’s Office
City of Richmond

(510) 620-6828 phone
(510) 620-6542 fax
Lashonda_wilson@ci.richmond.ca.us
June 22, 2009

Mitigation Committee
Nat Bates, Chairperson
450 Civic Center Plaza
Richmond, CA 94804

Re: CHDC Personnel Issues

Dear Mitigation Committee:

On behalf of Community Housing Development Corporation of North Richmond, I am writing to ensure that our organization’s relationship with the Committee is a success in light of the recent turnover of the Mitigation Coordinator position.

While I am not at liberty to discuss CHDC’s personnel matters in detail with the Committee, I can assure you that we are committed to carrying out all of the contractual requirements to your satisfaction. To that end, we have identified a North Richmond resident with excellent credentials who is active in the community to take over as the Mitigation Coordinator.

However, CHDC is aware of some concerns from the community as well as from some members of the North Richmond Municipal Advisory Council (NRMAC) regarding our recent personnel action. According to our contract, we have no obligation to postpone filling the position but we will do so until this Thursday, June 25 so that this Committee can provide any desired input to us regarding its contractual expectations.

CHDC looks forward to fulfilling its contract by implementing the mitigation goals and objectives outlined in our contract with the overall objective of improving the North Richmond community.

Sincerely,

[Signature]
Donald Gilmore
Executive Director
June 22, 2009

Saleem Bey
2417 Palmetto Street
Oakland, CA 94602

Dear Mr. Bey,

This letter serves as our acknowledgement of your attendance at the June 17th Board of Directors meeting for Community Housing Development Corporation of North Richmond (CHDC). Your presentation was compelling and thought provoking. It is apparent that your commitment to the North Richmond community and its residents is sincerely a labor of love.

As was explained to you prior to your presentation, the Board of Directors does not have a role as it relates to the daily operations of CHDC, but rather is responsible for establishing policy for the corporation.

Through the Personnel Policy & Procedures Manual, CHDC does employ an Open Door policy whereby “employees are encouraged to present their concerns to their immediate supervisor...or may approach any other supervisor and/or the Board of Directors” which will “attempt to reach a satisfactory solution”.

Given the scope of our responsibilities as the Board of Directors of CHDC, we’ve decided to take no further action as it relates to your termination.

We applaud your efforts to mobilize the community and create awareness about not just trash/dumping mitigation but the broader impact(s) of economic and community development as discussed in your presentation.

To that end, we encourage you to continue working with the North Richmond Waste & Recovery Mitigation Fee Joint Expenditure Planning Committee to identify a role that
will allow you the opportunity to maximize your talents and zealous desire to further improve the viability of North Richmond.

Best regards, on behalf of the CHDC Board of Directors.

Erwin Reeves
Board Chair

Cc:

NRMAC
Shields-Reid Neighborhood Council
All members of the Mitigation Committee
Dr. Henry Clark
Lee Jones
Joe Wallace
Nat Bates
Mayor McLaughlin
Maria Viramontes
Supervisor John Gioia
MEETING DATE: July 8, 2009

AGENDA ITEM: 5

SUBJECT: Projected Tonnage and Revenue for 2010 & 2011

RECOMMENDATION(S)


BACKGROUND

Attached Tonnage & Revenue Projections for 2010/2011 are based on estimated tonnage provided by Republic Services, which is then used to calculate the revenue projections using actual mitigation fees per year. The attached projections used 2009 per ton fee amounts, which are recalculated based on CPI each calendar year.

Staff expects CPI-adjusted fee amounts to be calculated in the next month or two. The new 2010 fee amounts would be used to recalculate Revenue Projections for the purposes of developing the 2010/2011 Expenditure Plan (Agenda Item 7).

The average revenue expected based on the attached 2010/2011 projections would be $47,785.81 per month. This is $3,834.97 less than the average monthly revenue actually received to date under the 2008/2009 Expenditure Plan and $9,941.51 less than projected at the time the 2008/2009 plan was adopted. Also attached is a summary of actual and projected monthly 2008/2009 revenue.

Attachments:
### WCCSL Bulk Material Processing Center/Golden Bear Transfer Station Mitigation Fee

**Republic Services' Projections - 2010**

<table>
<thead>
<tr>
<th>Material</th>
<th>Daily Tonnage²</th>
<th>Annual Tonnage²</th>
<th>Processibles Mitigation Revenue ($0.82/ton)</th>
<th>Solid Waste Mitigation Revenue ($3.17/ton)</th>
<th>Projected Annual Revenue²</th>
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</thead>
</table>
| Green & Wood Waste                            | 106           | 38,380.00      | $33,006.80                               | $-
| Appliances, Tires/Bulk Materials              | 1             | 350.00         | $301.00                                  | $301.00                                  |
| Asphalt & Concrete³                           | 0             | 0.00           | $-                                       | $-
| Wet/Dusty Material (except WCWD biosolids)   | 0             | 0.00           | $-                                       | $-
| WCWD Biosolids                                | 14            | 5,000.00       | $4,300.00                                | $4,300.00                                |
| Soil Reclamation (waste soil & dredged materials) | 0             | 0.00           | $-                                       | $-
| Municipal Solid Waste                         | 468           | 169,029.00     | $535,821.93                              | $535,821.93                              |
| **TOTALS**                                    | **589**       | **212,759.00** | **$37,607.80**                           | **$535,821.93**                           | **$573,429.73**            |

**REFERENCES**

1. No processible items are charged under $11.00 per ton and therefore all processibles currently subject to the $0.86 per ton fee rather than 7% gross revenue (as of 6/30/2009)
2. Tonnage and Revenue Projections provided by Janna Coverston - Republic Services (e-mail message dated 6/30/2009)
3. Including building material wastes, packaging rubble resulting from construction, remodeling, repair, demolition.
### WCCSL Bulk Material Processing Center/Golden Bear Transfer Station Mitigation Fee

**Republic Services' Projections - 2011**

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<th>Material</th>
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<th>Annual Tonnage²</th>
<th>Processibles Mitigation Revenue ($0.82/ton)</th>
<th>Solid Waste Mitigation Revenue ($3.04/ton)</th>
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**References**

1. No processible items are charged under $11.00 per ton and therefore all processibles currently subject to the $0.86 per ton fee rather than 7% gross revenue (as of 6/30/2009)

2. Tonnage and Revenue Projections provided by Janna Coverston - Republic Services (e-mail message dated 6/30/2009)

3. Including building material wastes, packaging rubble resulting from construction, remodeling, repair, demolition.
## North Richmond Waste & Recovery Mitigation Fee Payments

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<th>Amount Received</th>
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<td>$45,581.20</td>
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<td>Jul-09</td>
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<td>Aug-09</td>
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<td></td>
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<td>Nov-09</td>
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<td></td>
</tr>
<tr>
<td></td>
<td>Dec-09</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| Total - Actual YTD (2008) | $639,147.92 | 48,069 | 257,879 |
| Total - Actual YTD (2009) | $186,784.54 | 11,341 | 55,846  |
| Total - Actual YTD (2008/2009) | $825,932.46 | 48,069 | 257,879 |

### Monthly Average - Actual

| $51,620.78 | 3,004 | 16,117 |

| Total - Projected (2008) | $680,727.81 | 54,023 | 209,352 |
| Total - Projected (2009) | $680,727.81 | 54,023 | 209,352 |
| Total - Projected (2008 + 2009) | $1,361,455.61 | 108,045 | 418,703 |

### Monthly Average - Projected

| $56,727.32 | 4,502 | 17,446 |
MEETING DATE: July 8, 2009

AGENDA ITEM: 6

SUBJECT: 2008/2009 Second Amended Expenditure Plan Budget Summary

RECOMMENDATION(S):

RECEIVE staff report and budget summary of 2008/2009 expenditure processed to date by the City and County

BACKGROUND:

The attached table is a budget summary of amounts spent to-date on 2008/2009 Expenditure Plan strategies. The table contains the strategy, the amount allocated in the 2008/2009 Expenditure Plan, the actual amount spent as of July 1, 2009, and the estimated amount remaining in each category.

There are still 6 months remaining until the current Expenditure Plan ends and there are still other costs, such as project and staff related costs, which will be charged against specific strategies. A summary of actual expenditures for 2008/2009 will not be available until the first quarter of calendar year 2010. At that time, staff will compile an updated 2008/2009 budget summary for Committee review and consideration.

Staff recommends that the Committee make initial strategy funding allocations for the 2010/2011 Expenditure Plan based on the two-year revenue projections provided by Richmond Sanitary Services (Agenda Item #5). Once an updated budget summary is produced, The Committee can reallocate or add additional funding to specific strategies and/or create new strategies.

This budget summary is intended to help the Committee and Staff make preliminary decisions regarding the development of the 2010/2011 Expenditure Plan (Agenda item #7).
<table>
<thead>
<tr>
<th>#</th>
<th>Strategy</th>
<th>Amount Allocated in 2008-2009 Plan</th>
<th>TOTAL Actual Expenditures To-Date</th>
<th>Estimated Amount Remaining</th>
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<tr>
<td>1</td>
<td>Bulky Clean-ups</td>
<td>$5,000</td>
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<td>Neighborhood Clean-ups</td>
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<td>Public Outreach Campaign/North Richmond Green</td>
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<td>$15.12</td>
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<td>7</td>
<td>City/County Pick-up from Right-of-Way</td>
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<td>Increase Nighttime patrols</td>
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<td>Surveillance Cameras</td>
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<td>17b</td>
<td>Parks Rehabilitation Initiative*</td>
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<tr>
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<td>New Street Can and Tile Art Project*</td>
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<td>Senior Center Improvements*</td>
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<td>Wildcat and San Pablo Creek</td>
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<td>17i</td>
<td>Capital Improvement Projects</td>
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<td>Administrative Staff Cost*</td>
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<td>$663,097.94</td>
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* Projects are currently underway and funds will be expended prior to December 31, 2009
MEETING DATE: July 8, 2009

AGENDA ITEM: 7

SUBJECT: 2010/2011 Expenditure Plan Development

RECOMMENDATION(S):

CONSIDER and PROVIDE direction regarding the development of the 2010/2011 Expenditure Plan

BACKGROUND:

The 2008/2009 Second Amended Expenditure Plan is effective through December 31, 2009. Staff requests direction regarding the development of the 2010/2011 Expenditure Plan so that staff is able to prepare a proposed Plan for consideration and approval by the Committee at the only remaining scheduled meeting on October 28th. This will allow the recommended Plan to be approved by the Richmond City Council and the Contra Costa County Board of Supervisors prior to January 1, 2010.

In order to begin the development of the 2010/2011 Plan, staff requests Committee input on the following items:

- 2010/2011 Expenditure Plan Funding Split
- 2010/2011 Expenditure Plan Strategies and proposed funding

2010/2011 Expenditure Plan Funding Split
The Committee is requested to approve a desired funding split for the 2010/2011 Expenditure Plan funding cycle in order to provide Staff with a framework by which to begin to craft the Plan for the next two-year funding cycle. The funding split for the 2008/2009 Plan is as follows:

- Committee Administration/Staffing: 4%
- Prevention & Education: 13%
- Abatement & Enforcement: 56%
- Community Investment: 27%

2010/2011 Expenditure Plan Strategy Recommendations
At this current time, based on usage, perceived need and community input, Staff recommends that the following strategies included in the 2008/2009 Plan be continued through the next two-year funding cycle. The 2008/2009 Second Amended Expenditure Plan is attached for your reference. Staff may present...
additional recommendations regarding language changes and/or the creation of new strategies/categories that may include existing strategies not listed below. Staff requests Committee input on the staff recommendations listed below, possible changes to other Expenditure Plan strategies and proposed funding allocations.

Staff recommends keeping the following strategies:
- Strategy #1 - Bulky Clean-ups
- Strategy #2 - Neighborhood Clean-ups
- Strategy #3 - Voucher System
- Strategy #4 – Community Services Coordinator
- Strategy #5 - Bilingual Outreach Services/Coordinator
- Strategy #6 - Public Outreach/ North Richmond Green
- Strategy #7 - City/County Pick-up from Right-of-Way
- Strategy #10 - Code Enforcement Staff
- Strategy #11 - Graffiti Abatement
- Strategy #14 - Surveillance Cameras
- Strategy #15 - Illegal Dumping Prosecutor
- Strategy #16a - Neighborhood Landscaping and gardening Projects
- Strategy #17a – Stipends and Mentorship Program
- Strategy #17b - Parks Rehabilitation Initiative
- Strategy #17i - Capital Improvement Projects

Expenditure Plan Language Naming Specific Entities
Currently, the 2008/2009 Expenditure Plan specifically names non-governmental entities to provide specific services or oversee the implementation of certain strategies. In order to allow for additional flexibility in the implementation and oversight of the next two-year Expenditure Plan and to ensure that City and County procurement protocols are followed, Staff is intending to develop the next Expenditure Plan without naming specific entities within the language. Instead of naming an entity directly within the strategy language, it will be Staff’s responsibility to follow either City or County protocol when selecting a vendor/contractor/entity to perform specific tasks related to specific Expenditure Plan strategies.

Next Steps
Staff will incorporate the Committee’s input from the July 8th meeting into a draft proposed 2010/2011 Expenditure Plan for discussion and/or approval at the scheduled October 28th meeting. In order to finalize the 2010/2011 Expenditure Plan in a timely manner to minimize service interruptions and to allow for effective implementation, there may be need to schedule an additional meeting before or after the October 28th meeting.

Attachment:
1. 2008/2009 Second Amended Expenditure Plan
INTRODUCTION
The Waste & Recovery Mitigation Fee was established as a result of the Draft Environmental Impact Report (EIR) dated November 2003 for the WCCSL Bulk Materials Processing Center (BMPC) and Related Actions (Project). The Project involved new and expanded processing and resource recovery operations on both the incorporated and unincorporated area of the Project site, which the EIR concluded would impact the host community. To mitigate this impact Mitigation Measure 4-5 called for a Mitigation Fee to benefit the host community, described as follows:

“Mitigation Fee. The facility operator shall pay a Mitigation Fee of an amount to be determined by the applicable permitting authority(ies) to defray annual costs associated with collection and disposal of illegally dumped waste and associated impacts in North Richmond and adjacent areas. The mitigation fee should be subject to the joint-control of the City and County and should be collected on all solid waste and processible materials received at the facility consistent with the existing mitigation fee collected at the Central IRRF.”

In July 2004, the City of Richmond and Contra Costa County entered into a Memorandum of Understanding (MOU) agreeing to jointly administer Mitigation Fee monies collected from the BMPC for the benefit of the incorporated and unincorporated North Richmond area.

This North Richmond Waste & Recovery Mitigation Fee Joint Expenditure Planning Committee (Committee) was formed pursuant to the terms of the MOU for the specific purpose of preparing a recommended two year Expenditure Plan. This Expenditure Plan provides a means to jointly administer the Mitigation Fee funding for the benefit of the host community, as described in the EIR. The Expenditure Plan is subject to final approval of the Richmond City Council and the Contra Costa County Board of Supervisors.

BUDGET
The attached Budget Table is incorporated herein by reference. The Budget was developed based on revenue estimates with multiple variables (e.g. number of tons of recovered materials vs. solid waste, per ton gate rate charged and amount of CPI-adjusted per ton Mitigation Fee). Revenue projections may deviate from those provided by Republic and used to prepare the attached Budget Table.
It is likely that some adjustments will be necessary to accommodate variations between estimated and actual revenue as well as disparity between estimated and actual costs for non-fixed cost strategies. Adjustments may be needed due to under-utilization of a particular program if estimated expenditure was based on per unit cost. If the number of units allocated to a particular line item is not exhausted, the remaining funding would need to be redistributed within that expenditure category.

This Expenditure Plan has been designed to maximize efficiency in the administration of the Plan. The Budget includes some line items that are based on fixed costs, however to provide flexibility other line items can be adjusted if needed. Strategies fall under one of these three expenditure categories: Prevention & Education, Abatement & Enforcement and Community Investment.

This Expenditure Plan authorizes Staff to make adjustments for certain line items if needed to account for budget shortfalls or overages. This flexibility will allow the City and County to avoid the delays and costs associated with amending the Expenditure Plan. Additional amendments would only be proposed by Staff if absolutely necessary which will require Staff to convene this Committee as well as seek the approval of the City Council and Board of Supervisors.

**DESCRIPTION OF STRATEGIES RECOMMENDED FOR FUNDING**

Funding allocations for each strategy can be found in the attached Budget Table. The funding allocation amounts are for the two-year Expenditure Plan period.

**STAFF COSTS**

Due the staff time necessary for staffing this committee and Expenditure Plan development, implementation and oversight, $100,000 is allocated to accommodate staff costs for both the City and County for calendar years 2008 and 2009.

**PREVENTION & EDUCATION**

1. **Bulky Clean-ups**
   - Fund subsidy program to provide residents, non-profits and/or commercial enterprises in the Mitigation Fee Primary Funding Area with on-call pick-up service for bulky items that are not accepted in the current on-call clean-ups through Richmond Sanitary Service (RSS)
   - Recommended allocation of $5,000 would fund approximately 120 bulky item pick-ups (at a flat pick-up fee of $41) and must be used in conjunction with disposal vouchers

2. **Neighborhood Clean-ups**
   - Fund one or more neighborhood and/or creek clean-up events in the Mitigation Fee Primary Funding Area
   - Recommended allocation of $25,000 would fund at least two clean-up events (one of which will likely be co-sponsored by the City)
3. **Voucher System**
- Fund subsidy program to provide residents non-profits and/or commercial enterprises in the Mitigation Fee Primary Funding Area with vouchers for disposal at Republic’s transfer station on Parr Blvd.
- Residents allowed up to twelve $5 vouchers per household per year upon request, residents must prove residency when picking up vouchers (vouchers expire after six months, RSS only receives the subsidy for vouchers that are actually redeemed)
- Recommended allocation of $7,500 would fund 1,500 vouchers ($5 each)

4. **Community Services Coordinator**
- Fund full-time Community Services Coordinator through the Community Housing and Development Corporation of North Richmond
- Community Services Coordinator handles various responsibilities related to illegal dumping and blight in North Richmond including but not limited to:
  - respond to 1-800-No Dumping calls regarding illegal dumping in North Richmond,
  - coordinate with RSS & Sheriff’s Office to identify/notify individuals potentially responsible for illegal dumping within the Mitigation Fee area,
  - maintain database to track illegal dumping locations and when needed refer details to RSS or City Public Works for removal,
  - provide outreach to the community including implementation and staffing of a Community Block Program, and
  - act as liaison between the community, RSS, City and County regarding illegal dumping and related issues.
- Recommended allocation of $144,262 would fund this position (including salary/benefits/overhead) and related costs for calendar years 2008 and 2009

5. **Bilingual Outreach Services/Coordinator**
- Fund bilingual outreach and translation service and/or coordinator on a contract basis to:
  - prepare Spanish education, outreach and meeting materials
  - perform specific clerical duties
  - provide translation services at community meetings
  - handle Spanish speaking calls to 1-800-No Dumping from North Richmond area
  - identify opportunities to involve Hispanic community (e.g. attend Hispanic community meetings/events) in fight against illegal dumping and blight
- Recommended allocation of $56,000 would fund the Bilingual Outreach Coordinator position (including salary/benefits/overhead and related costs) and translation services on an as-needed basis
6. **Public Outreach Campaign**

- Fund establishment of a public outreach campaign and/or materials directed at reducing illegal dumping and blight in North Richmond
- Print/distribute periodic community newsletter and other materials about illegal dumping/blight issues prepared by Community Services Coordinator
- Hire private consultant to help define approach and design campaign as appropriate/needed
- Elements of the public outreach campaign may include, but are not necessarily limited to:
  - emphasis on increased enforcement/prosecution
  - door-to-door outreach effort targeting areas subject to frequent dumping requesting community’s assistance to report illegal dumping and/or independent hauler activities
  - inform community members regarding exact details needed when reporting illegal dumping and who to contact
  - billboards in community which is changed periodically highlighting on-call clean-ups, HHW facility, how to report illegal dumping, etc.
  - public service announcements (PSAs) in English, Spanish and Laotian and broadcast on CCTV and cable networks
  - printed education & outreach materials in English, Spanish and Laotian, which could include: West County specific guide similar to Contra Costa Reuse and Recycling Guide, new/revised brochures (e.g. County’s Illegal Dumping Brochures & Richmond’s Good Neighbor Brochure), advertisements in Contra Costa Times and other West County publications (listing illegal dumping prosecutions, highlighting educational information that is targeted for season or current events, etc.)
  - identify most effective methods of distribution (eliminate approaches that have not been effective enough in the past)
- Recommended allocation of $50,000 could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)
ABATEMENT & ENFORCEMENT

7. **City/County Pick-up from Right-of-Way**
   - Fund consolidated pick-up program for illegal dumping in the public right-of-way located within the Mitigation Fee Primary Funding Area to supplement similar services provided by RSS in the designated Hot Spot Route
   - Consolidating pick-up within the right of way in unincorporated & incorporated areas using the City of Richmond Public Works staff helps create a stable level of service, minimize delays and maximize efficiencies
   - City handles pick-up of items from public right-of-way when the items are not suitable for collection in the compactor truck used to service the RSS Hot Spot Route (Hot Spot Route referrals are provided to the City by the Community Services Coordinator)
   - Recommended allocation of $120,000 would fund incremental cost for City to provide pick-up in the unincorporated & incorporated areas for an average of 24 hours per week and to cover the cost of mileage, administrative costs and renting equipment as needed

8. **Vacant and Abandoned Lot and Properties Clean-up**
   - Fund clean-up of illegal dumping on vacant/abandoned lots and properties within the Mitigation Fee Primary Funding Area where existing code enforcement processes, staffing levels, and/or funding prove to be inadequate
   - As appropriate, obtain summary abatements, place liens on properties, require property owners to sign contract agreeing to fence their property and/or sign waivers allowing clean-up of waste on property
   - Recommended allocation of $ 40,000 would fund clean-up of an undetermined number of vacant and abandoned lots and properties depending on the amount of illegally dumped waste on each property

9. **Vacant and Abandoned Lot Fencing**
   - Fund fencing of vacant and/or abandoned lots where chronic dumping occurs within the Mitigation Fee Primary Funding Area when existing fencing ordinance provisions and/or code enforcement processes, staffing levels and/or funding prove to be inadequate
   - Establish process to expedite the fencing of certain vacant/abandoned lots as needed to address unique circumstances (e.g. ordinance provisions require delay and specific location poses high-risk, repeated dumping of particularly harmful wastes, etc.)
   - Prior to fencing vacant/abandoned lots, require property owners to sign contract agreeing to maintain fence and sign waivers allowing installation of fence on their property, as appropriate
   - Recommended allocation of $57,000 would fund fencing of an undetermined number of vacant/abandoned lots
10. **Code Enforcement Staff**
   - Fund additional full-time County code enforcement position, to assist with vacant/abandoned lot abatements and fencing as well as other health/building/zoning violations related to illegal dumping throughout the Mitigation Funding Area (incorporated & unincorporated)
   - Recommended allocation of $313,514 would fund a full-time position (including salary/benefits) and related vehicle costs for calendar years 2008 and 2009

11. **Graffiti Abatement**
   - Fund consolidated graffiti abatement program for graffiti visible from the public right-of-way located within the Mitigation Fee Primary Funding Area
   - Consolidating graffiti abatement services through the City of Richmond Public Works staff creates a stable level of service, minimizes delays and maximizes efficiencies
   - Funding removal of graffiti is not intended to replace existing local ordinance requirements (e.g. holding property owner or parent responsible for clean-up when feasible)
   - Prior to removing graffiti located on private property, written approval of property owner shall be obtained when required by local ordinance(s)
   - Recommended allocation of $58,240 would fund incremental cost for City to provide graffiti abatement services in the unincorporated & incorporated areas an average of 15 hours per week and would cover administrative cost, mileage and the purchase or rental of necessary equipment and materials

12. **Illegal Dumping Investigator/Officer**
   - Fund full-time illegal dumping investigator/officer to work within the Mitigation Fee Primary Funding Area to:
     - conduct illegal dumping surveillance and investigations
     - build & file cases specific to instances of illegal dumping, which are suitable for prosecution
     - conduct targeted sting operations to catch illegal dumpers (law enforcement strike-team(s) may also be available to conduct sting operations)
   - Recommended allocation of $274,808 would fund a full-time Sheriff Deputy (including salary/benefits/overtime/uniform) and offset related costs (e.g. cell phone, equipment, fuel, insurance and vehicle purchase and maintenance) for calendar years 2008 and 2009

13. **Increase Nighttime Patrols & Investigations**
   - Fund increased nighttime patrols and investigations within the Mitigation Fee Primary Funding Area to target specific locations/timeframes where illegal dumping occurs most regularly
• As needed, use City and/or County law enforcement officer(s) or a private security firm for nighttime patrols as a means of supplementing existing patrols by local law enforcement
• Recommended allocation of $100,000 would fund staff time for City and/or County law enforcement officer(s) or one private security officer

14. Surveillance Cameras
• Fund surveillance camera program within the Mitigation Fee Primary Funding Area to target specific locations where illegal dumping occurs most regularly
• Funding allocated would cover the purchase of cameras, camera infrastructure, and costs related to maintenance, repair & relocation of cameras
• Recommended allocation of $260,000 could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)

15. Illegal Dumping Prosecutor
• Fund portion of community prosecutor to work within the Mitigation Fee Primary Funding Area to build cases related to illegal dumping with special emphasis on instances of commercial dumping as well as other quality of life issues (e.g. alcohol abatement, environmental crimes)
• City has budgeted to fund a community prosecutor which could dedicate a portion of time to work on cases within the Mitigation Fee Primary Funding Area
• Recommended allocation of $65,149 would fund 15% of the full-time salary (including benefits) for the community prosecutor for calendar years 2008 and 2009

COMMUNITY INVESTMENT

16. Beautification

A. Neighborhood Landscaping and Gardening Projects
• Fund landscaping projects within the Mitigation Fee Primary Funding Area, specific projects would be selected after taking the following into consideration:
  o beautification projects that do not have existing funding sources
  o regular pruning to maintain any vegetation that is compromising visibility in locations used for illegal dumping
• Fund the establishment of new community gardens on vacant and unused lots subject to dumping or blight which will:
  o rely on partnerships with local residents, non-profit and community based organizations, school groups and other community groups to start and maintain projects
• provide community with educational/outreach opportunities, healthy foods, and community building

- Recommended allocation of $68,000 would fund purchase of materials, equipment and related maintenance costs as well as related administrative oversight of the projects which could be adjusted if needed to fit within the budget

B. **Servicing, Maintenance and Moving/Removal of Street Cans**

- Fund collection services, maintenance and removal (as needed) for four street cans within the Mitigation Fee Primary Funding Area
- Recommended allocation of $3,962.40 would fund weekly collection for four street cans and maintenance and removal as needed

### 17. **Community Involvement**

A. **Stipends and Mentorship Program**

- Fund stipend programs for West Contra Costa Unified School District students, Young Adult Empowerment Center Advisory Council, Youth Build members and other groups as identified and approved by Committee staff for illegal dumping abatement and beautification programs within the Mitigation Fee Primary Funding Area
- Fund the Mentoring Program at the Young Adult Empowerment Center to aid in efforts to combat illegal dumping and blight within the Mitigation Fee Primary Funding Area
- Recommended allocation of $118,000 for both programs could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)

B. **Parks Rehabilitation Initiative**

- Fund various park and related projects at Third Street Ballfield, Shields-Reid Park and other areas within the Mitigation Fee Primary Funding Area
- Elements of the Parks Rehabilitation Initiative may include but are not limited to:
  - purchase and installation of new light fixtures and necessary infrastructure as well as restoration of existing light fixtures and infrastructure
  - repair, replacement and maintenance of damaged portions of sod or installation of turf
  - repair of existing and/or new irrigation system
  - installation of park benches, additional playground equipment and fencing
  - other landscaping and beautification efforts
• Recommended allocation of $175,000 is an estimated one-time fixed cost and could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)

C. North Richmond Greening Project
• Fund the planning, installation and maintenance of Greening Project which would consist of the following components/phases:
  o **Planning** – Hiring landscape consulting firm to work with community stakeholders to create greening plan. The plan would include multiple options at varying cost levels.
  o **Installation** – Contract with landscape firm to carry out installation of selected design plan.
  o **Maintenance** – Contract with private landscape maintenance firm in coordination with appropriate City/County Departments
• Recommended allocation of $90,000 could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)

D. New Street Can and/or Tile Art Project
• Fund the purchase, installation, maintenance and servicing for up to 4 street cans in the Mitigation Funding Area. City/County will select can locations based on a site survey in the community to be conducted by CHDC
• The tile art painting project will be based on the themes of anti-littering and environmental stewardship. The hand-painted tiles will be created by local Verde Elementary School students and will be placed on each can and/or in other areas of the community (such as sidewalks)
• Recommended allocation of $8,000 could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)

E. Senior Center Improvements
• Fund beautification and/or structural enhancements on the exterior of the Neighborhood House Multicultural Family Senior Center
• Staff will communicate the needs of the building to other entities that may be able to provide funding for this project, specifically for interior improvements.
• Improvements that would be covered by Mitigation Fee funding may include: new lighting, landscaping, fencing and/or painting.
• Recommended allocation of $15,000 could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)

F. Safe Routes Program & Community Mural Project
• Funding to institute a Safe Routes Program and Community Mural Project in North Richmond (Proposal submitted by Harold Beaulieu,
founder of the Art Department, a nonprofit organization that coordinates community based art projects in the Bay Area)

- The Safe Routes Program uses a “Popsicle Index” as a gauge for safety along routes traveled by community youth. The Safe Routes program will be implemented in conjunction with CHDC’s block club initiative by coordinating code enforcement education, community art & beautification projects, trash & graffiti clean up efforts and violence prevention activities for block groups and along designated routes.
- The Community Mural Project would train local residents in the mural planning process and support those residents in painting murals at blighted and graffiti prone sites selected in the Mitigation Fee Area.
- Recommended allocation of $15,000 could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)

G. West County Watershedz Program

- Fund the design and implementation of a rehabilitation project within the Wildcat Creek riparian zone and trail corridor near Verde Elementary School (Proposal submitted by The Urban Creeks Council)
- Project will employ North Richmond youth to carry out restoration work
- The rehabilitation project is one component of a larger environmental educational and beautification endeavor being implemented by UCC in the North Richmond community
- Recommended allocation of $15,000 could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)

H. Wildcat and San Pablo Creek Enhancements

- Fund portion of one or more of the following projects (Proposal submitted by Contra Costa County Flood Control & Water Conservation District)
- Fish Passage Enhancement: Preparation of project scope to obtain grant funding for reconstruction of desiltation ponds & fish ladder to allow improved fish migration
- Water Quality Enhancement: Purchase of trash separation mechanism to treat polluted water before water is processed through pump stations into Wildcat Creek
- Habitat Management Plan: Creation of plan to designate portions of creek channel for habitat preservation
- Recommended allocation of $20,000 could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)

I. Capital Improvement Projects

- Fund various capital improvement projects within the Mitigation Fee Primary Funding Area
Projects could include but are not limited to:
  - Street and sidewalk improvements (as related to railroads and railroad crossings)
  - Lighting
  - Street medians

Recommended allocation of $103,707 could be adjusted if needed to fit within the budget (e.g. reduced to accommodate revenue below the projected amount)

ATTACHMENT: Budget Table – North Richmond Mitigation Fee Expenditure Plan (2008-2009)
## Budget Table - 2008-2009 Second Amended Expenditure Plan

<table>
<thead>
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**Total Projected Mitigation Fee Revenue for 2008/2009**

**Estimated Remaining 2006/2007 Revenue to be allocated in 2008**

(allocations as of 12/31/2007)

**Estimated Mitigation Fee Revenue to be allocated in 2008/2009**


<table>
<thead>
<tr>
<th>Committee Administration/Staffing</th>
<th>Percent</th>
<th>Recommended Expenditure</th>
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<tbody>
<tr>
<td>Prevention &amp; Education</td>
<td>12.47%</td>
<td>$287,762</td>
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<tr>
<td>Abatement &amp; Enforcement</td>
<td>55.83%</td>
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<tr>
<td>Community Investment</td>
<td>27.37%</td>
<td>$631,669</td>
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<tr>
<td>Grand Total *</td>
<td>100.00%</td>
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* Projected revenue split after deducting the $100,000 allocated for staff costs:

- Prevention & Education: 13.03%
- Abatement & Enforcement: 58.36%
- Community Investment: 28.61%