


**Contra Costa County
Aviation Advisory Committee
Meeting Agenda
Byron Airport, 500 Eagle Court, Byron
Thursday, October 8, 2015, 10:00 a.m.**



**Please note
location change!**

The Aviation Advisory Committee will provide reasonable accommodations for persons with disabilities who plan to attend its scheduled meetings. Call the Director of Airports Office at (844) 359-8687 at least 24 hours in advance.

Any disclosable public records related to this meeting are available for public inspection at the Director of Airports Office, 550 Sally Ride Drive, Concord, during normal business hours.

- 1. Roll Call**
- 2. Opening Comments by Chair**
- 3. Public Comment Period**
- 4. Approval of Minutes (September 2015)**
- 5. Consider Consent Items**
 - a. Airport Noise Report & Statistics Report (August)
 - b. Relevant Board Actions (None for September 2015)
 - c. Development Project Matrix (No Current or Ongoing Projects)
- 6. Presentations/Special Reports**
 - a. Byron Airport Connector - Contra Costa Transportation Authority
- 7. Discussion/Action Items**
 - a. Items Pulled from Consent
 - b. Buchanan Field/Byron Construction
 - c. Economic Development Incentive Program (EDIP) Airport Recommendation
 - d. AAC Member Representation
 - e. Aircraft Display – MDPA Maurice Gunderson
 - f. Super Bowl Aircraft Parking
 - g. 120 Acre Parcel Donation
- 8. Updates and Announcements**
 - a. What is Happening at Buchanan Field & Byron Airports/Other Airports
 - b. Airport Land Use Commission (ALUC) Update
 - c. AAC Announcements
 - d. Airport Staff Announcements
- 9. Future Agenda Items**
- 10. Adjourn**

**Next AAC Meeting (Tentative): November 12, 2015 at 10:00 am
Next Airport Committee Meeting (Tentative): December 14, 2015 at 10:30 am**

Aviation Advisory Committee

ATTENDANCE ROSTER FOR 2015

AAC Members	Representing	Contact Information	Jan 08	Feb 12	Mar 12	Apr 09	May 14	Jun 11	Jul 09	Aug 13	Sep 10	Oct 08	Nov 12	Dec 10	Total # Abs
Rudi Raab	District 1	rudi1julie@aol.com	Y	Y	Y	Y	Y	Y	Y	Y	Y				
Mike Bruno	Airports Bus. Assoc.	michael@sterlingav.com	Y	Y	Y	Y	Y	ABS	Y	Y	Y				
DeWitt Hodge	Member at Large	dewitt.hodge@comcast.net	Y	Y	Y	Y	ABS	Y	Y	Y	Y				
Ronald Reagan	District 3	ron@rmsea.com	Y	ABS	Y	Y	Y	Y	Y	Y	Y				
Derek Mims	City of Pleasant Hill	derekmims@hotmail.com	Y	ABS	Y	ABS	Y	Y	Y	ABS	Y				
Russell Roe	District 5	russroe@pacbell.net	ABS	Y	ABS	Y	Y	ABS	Y	Y	Y				
Keith McMahon	City of Concord	keithcmcmahon@gmail.com	Y	Y	Y	Y	Y	ABS	Y	ABS	Y				
Roger Bass	District 2	twofivexray@yahoo.com	Y	Y	Y	Y	ABS	Y	Y	Y	ABS				
Maurice Gunderson	Member at Large	mauricegunderson@mac.com	-	-	-	Y	Y	Y	Y	Y	Y				
Tom Weber	District 4	tr-weber@sbcglobal.net	Y	ABS	Y	Y	Y	Y	Y	Y	Y				
Tina Dodson	DVC	tdodson@dvc.edu	-	Y	ABS	ABS	ABS	Y	ABS	Y	ABS				

Was There a Quorum? Y or N	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	
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ABS = Absent
Y = Present

DRAFT



**CONTRA COSTA COUNTY
AVIATION ADVISORY COMMITTEE
MINUTES OF MEETING
September 10, 2015**

MEETING CALLED: Chair Ronald Reagan called the meeting to order at 10:01 a.m. at the Director of Airports Office.

PRESENT: **Mike Bruno, Vice Chair, CCC Airports Business Association**
Maurice Gunderson, Member at Large
DeWitt Hodge, Secretary, Member at Large
Keith McMahon, City of Concord
Derek Mims, City of Pleasant Hill
Rudi Raab, District I
Ronald Reagan, Chair, District III
Russell Roe, District V
Tom Weber, District IV

ABSENT: **Roger Bass, District II**
Tina Dodson, DVC

STAFF: Keith Freitas, Director of Airports
Beth Lee, Assistant Director of Airports
Judy Evans, Clerical

**OPENING COMMENTS
BY CHAIR:** Ronald Reagan expressed his thanks to those in attendance and asked for introductions.

**PUBLIC COMMENT
PERIOD:** None

**APPROVAL OF
MINUTES:** **Moved by Maurice Gunderson; seconded by Mike Bruno. Approved unanimously. Yes: Mike Bruno, Maurice Gunderson, DeWitt Hodge, Derek Mims, Rudi Raab, Ronald Reagan, Russell Roe, and Tom Weber. No: None. Abstained: Keith McMahon. Absent: Roger Bass, Tina Dodson.**

**APPROVAL OF
CONSENT ITEMS:**

Moved by Mike Bruno; seconded by Maurice Gunderson. Approved unanimously. Yes: Mike Bruno, Maurice Gunderson, DeWitt Hodge, Keith McMahon, Derek Mims, Rudi Raab, Ronald Reagan, Russell Roe, and Tom Weber. No: None. Abstained: None. Absent: Roger Bass, Tina Dodson.

PRESENTATION/SPECIAL REPORTS:

a. AAC Tenant Recognition Award Presentation

Ronald Reagan announced that Civil Air Patrol was awarded the AAC Tenant Recognition Award last month for their role in locating the Buchanan aircraft that went missing and wanted it reflected officially on the record since the award was not presented during the meeting.

Mike Bruno presented the AAC Tenant Recognition Award to Scott Achelis, Richard Johnson, and Roland Williams, for fulfilling an ailing young boy's dream to fly in an airplane and participate in other aviation related activities.

b. Aircraft Display - Maurice Gunderson and DeWitt Hodge

Maurice Gunderson and DeWitt Hodge gave a PowerPoint presentation on the Aircraft Display program.

- The ultimate location for this project is the transient ramp. However, initially, the display area will be at the Clubhouse and the East Ramp during the trial phase. DeWitt Hodge explained that the Clubhouse location would allow for safe public interaction with pilots and aircraft.
- MDPA already has a monthly historic aircraft display program. Maurice Gunderson and DeWitt Hodge would like to see this program expanded considerably. MDPA has agreed to take on promotional, organizational, and administrative responsibilities. Mr. Gunderson and Mr. Hodge will attend the next MDPA board meeting to discuss the details of the collaboration.
- AAC members gave their input and expressed their gratitude to Mr. Gunderson and Mr. Hodge for their efforts on this project. Mr. Gunderson reminded everyone that Bill Austin also deserves credit for starting this project and for the amount of work he put into it prior to the involvement of the current project team.
- Members of the public provided their input.
- The project team hopes to have the Aircraft Display area up and running in November.
- Ronald Reagan requested MDPA to come and make a presentation since they are taking a lead role in the Aircraft Display program.

DISCUSSION/ACTION ITEMS:

a. Items Pulled from Consent

None

b. Buchanan Field/Byron Construction

Byron Airport - Keith Freitas reported that the Airport has secured approximately \$815,000 in FAA funding for the Byron pavement enhancement project. The project is expected to begin around September 28, 2015, and will take about 45 days. Pavement markings will be removed, pavement will be rejuvenated and slurry sealed, markings will be repainted and signs will be replaced. All Byron tenants will be notified and Airports staff will meet with the Patriots Jet Team, Northern California Soaring Association, and Bay Area Skydiving regarding project logistics. The intent is to keep one runway open during the project, but depending on winds, it is possible that the cross-wind runway may not be available.

Buchanan Field – East Ramp pavement project is on schedule. When the asphalt was removed, it was discovered that the electrical conduit was damaged. The Airport is working with PG&E to repair the problem. Keith gave a brief overview of the work being performed and said that the pavement should last another 40 to 50 years. He also explained that some of the work is being done behind the hangars so the workers may not be visible at times. The project should be completed by the end of October.

c. Economic Development Incentive Program (EDIP)

Beth Lee went over the results of the rankings by the EDIP group and the AAC:

Both Airports

1. Marketing/Public Relations
2. Remove Dilapidated Aircraft
3. Improve Maintenance
3. Bring More People to Airports

Buchanan Field

1. Improve Airport Signage
2. Develop Heart of Airport
2. Display Area
3. Install Gutters
3. Storage Area

Byron Airport

1. Runway Extension
2. Utility Connections
3. Jet A Fuel

Airports staff will use the stakeholder report to make a recommendation to the Airport Committee. This list helps to focus primary energy, but all items will stay on the list and will be re-addressed as opportunities present themselves.

On behalf of the committee, Ronald Reagan expressed his appreciation to the EDIP group.

d. October Meeting Location

The October 8, 2015, meeting will be held in the Administration building at Byron Airport.

e. Outreach Meeting – Russell Roe

Russell Roe explained that several years ago, the AAC held meetings in other locations in order to get more involvement from the public and let them know that the AAC cares about the entire county. Mr. Roe suggests doing this once or twice a year or at least every couple of years. The committee would have to come to an agreement about where to have the meeting and contact the venue and make arrangements.

Ronald Reagan suggested a high school or local college to get input from students and to educate them. Tom Weber added that it is important to look to the venues to

promote the meetings in their local communities to ensure there is community interest and ensure attendance at these off-site meetings.

DeWitt Hodge suggested this may be an opportunity to make presentations in the community to promote the Airport and let them know why the Airport is important to our communities.

Mike Bruno asked Airports staff if coordinating outreach meetings could be easily executed. Keith Freitas responded that unless an area has an issue with the Airport, participation would be doubtful. Beth Lee stated that a more proactive way to reach out to communities is to get on the agenda of a meeting that they already have scheduled, i.e. city council or town council meetings, and bring the information to them. If there is interest, then the AAC may be invited back to do another meeting.

f. Aviation Museum

Mike Haus is interested in the TDMC hangar as the location for the Vietnam Helicopter Museum. The TDMC hangar was originally set up to be a Fixed-Base Operator (FBO), but the FBO-required office facilities were not constructed and, per the lease, it reverted to an executive hangar use with a rental rate associated with that type of use. He is proposing to generate income for the Airport in order to offset the rent for the next 30 years, and is requesting the County to revise the lease to reflect this arrangement. He proposes building hangars to offset the rent.

Ronald Reagan likes the idea of the museum, but requested that Mr. Haus provide a written business plan describing how he would provide the income to offset the rent without the Airport losing any revenue.

Several members of the AAC and a member of the public encouraged Mr. Haus to submit a written proposal. Numerous individuals expressed that the emotional support is there, but it is essential to have something that the committee can review in order to give any recommendation on the proposal.

Tom Weber requested that Airports staff provide a brief overview of the TDMC lease and changes over time, plus executive hangar rates for a future meeting.

Ronald Reagan formally requested Mike Haus to make a formal presentation with a written business plan to the AAC for the Museum project.

UPDATES/ANNOUNCEMENTS

a. What is happening at Buchanan Field & Byron Airports/Other Airports

Already discussed.

b. Airport Land Use Commission (ALUC) Update

Tom Weber gave the following update on the ALUC:

- There will be an ALUC meeting to review rates and charges as Airport Enterprise Fund is currently paying for the DCD staffing of the ALUC.
- The City of Pleasant Hill is going forward with retail oriented plans for the DVC Plaza.

- There is an opening on the ALUC for the At Large position and it closes in about a week.

c. AAC Announcements

Ronald Reagan announced that Martin Engelmann, from the Contra Costa Transportation Authority will be at the AAC meeting in Byron next month (October 8, 2015) to discuss the Byron Airport connector project.

d. Airport Staff Announcements

None

FUTURE AGENDA ITEMS/COMMENTS

- Byron Airport Connector – Martin Engelmann, Contra Costa Transportation Authority
- Aircraft Display – MDPA Maurice Gunderson
- Outreach Meetings – Russell Roe
- Executive Hangar Rates

ADJOURNMENT: The meeting was adjourned by the Chair at 11:50 a.m.

FINAL



**CONTRA COSTA COUNTY
AVIATION ADVISORY COMMITTEE
MINUTES OF MEETING
August 13, 2015**

MEETING CALLED: Chair Ronald Reagan called the meeting to order at 10:07 a.m. at the Director of Airports Office.

PRESENT: **Roger Bass**, District II
Mike Bruno, Vice Chair, CCC Airports Business Association
Tina Dodson, DVC
Maurice Gunderson, Member at Large
DeWitt Hodge, Secretary, Member at Large
Rudi Raab, District I
Ronald Reagan, Chair, District III
Russell Roe, District V
Tom Weber, District IV

ABSENT: **Keith McMahon**, City of Concord
Derek Mims, City of Pleasant Hill

STAFF: Keith Freitas, Director of Airports
Beth Lee, Assistant Director of Airports
Judy Evans, Clerical

**OPENING COMMENTS
BY CHAIR:** Ronald Reagan thanked those present.

**PUBLIC COMMENT
PERIOD:** None

**APPROVAL OF
MINUTES:** Moved by Maurice Gunderson; seconded by Rudi Raab. Approved unanimously. Yes: Roger Bass, Mike Bruno, Tina Dodson, Maurice Gunderson, DeWitt Hodge, Rudi Raab, Ronald Reagan, Russell Roe, and Tom Weber. No: None. Abstained: None. Absent: Keith McMahon, Derek Mims.

**APPROVAL OF
CONSENT ITEMS:**

Moved by Tom Weber; seconded by Maurice Gunderson. Approved unanimously. Yes: Roger Bass, Mike Bruno, Tina Dodson, Maurice Gunderson, DeWitt Hodge, Rudi Raab, Ronald Reagan, Russell Roe, and Tom Weber. No: None. Abstained: None. Absent: Keith McMahon, Derek Mims.

PRESENTATION/SPECIAL REPORTS - None

DISCUSSION/ACTION ITEMS:

a. Items Pulled from Consent

None

b. Buchanan Field/Byron Construction

Buchanan Field - Keith Freitas reported that the Buchanan Field East Ramp pavement project started on Monday, August 10, 2015. The taxilanes between the hangars are being repaved and a trench drain will be installed. About 110 tenants have been relocated.

DeWitt Hodge asked how transient traffic will be handled since the transient ramp is closed.

Keith Freitas responded that most transient traffic is already handled by the Fixed-Base Operators (FBO), so transient traffic will continue to be directed to the FBO's. The Transient Ramp is closed because some East Ramp hangar tenants have been temporarily relocated there.

Byron Airport - Keith Freitas explained that the construction at Byron Airport includes slurry sealing, new pavement markings, and new signs. The FAA grant offer has been received and Airport staff is currently in the process of obtaining the approval to issue the contract to the contractor. The project will begin late September to October and is projected to take 30 to 45 days. Airport staff will coordinate with Bay Area Skydiving, Northern California Soaring Association, and the Patriots Jet Team to minimize impacts to their operations. Only one runway will be closed at a time.

c. East Ramp Temporary Tenant Relocations

Already covered in Buchanan Field Airport update, but the project is going smoothly so far.

d. Economic Development Incentive Program (EDIP)

Ronald Reagan requested an overview of the EDIP process to be followed by AAC discussion and ranking and culminate in a consensus of the top three items per category on the EDIP list.

Keith Freitas gave a brief history of the Economic Development Incentive Program (EDIP). Airport staff invited stakeholders to help define short and long-term goals for retaining existing, and attracting new, tenants/businesses to the Airport. After getting

input from the EDIP group and the AAC, Airport staff will analyze the input and make a recommendation to the Airport Committee.

Beth Lee explained that the decision was made to divide the EDIP list into three categories: 1. Both Airports; 2. Buchanan Field; and 3. Byron Airport.

Maurice Gunderson commented that the EDIP list should also include the level of economic impact for each item.

Roger Bass expressed the importance of marketing, especially since the Airport is the only County department that has to compete for its market users.

All AAC members identified their top three rankings in each of the three categories.

Russell Roe asked how progress/completion of EDIP items will be tracked. Keith Freitas responded that tenant feedback will reveal progress. That is the purpose of the tenant satisfaction survey.

Guy Jones announced that the Young Eagles event will be Saturday, August 15, 2015. He thanked Airport staff for creating the parking area near the clubhouse.

Ronald Reagan expressed concern that there is nothing on the EDIP list about better access to the Byron Airport. Beth Lee responded that the function of EDIP is related to what the Airport can spend money on and expend effort on at the Airports. The Airport connection is not on Airport land, therefore, Airports staff cannot fund it or take the lead on the process. Airport staff does attend the Tri Link Road meetings and everyone supports it. The only known opposition is related to environmental issues.

Beth Lee tallied the results of the rankings by the AAC members:

<u>Both Airports</u>	<u>Byron Airport</u>	<u>Buchanan Field</u>
1. Marketing/Public Relations	1. Runway Extension	1. Improve Signage
2. Improve maintenance	2. Domestic Water	2. Develop Heart of Airport
3. Free WiFi	3. Sanitary Sewer	3. Security

The AAC voted to accept the top three choices identified in each category.

Moved by Tom Weber; seconded by Roger Bass. Approved unanimously. Yes: Roger Bass, Mike Bruno, Tina Dodson, Maurice Gunderson, DeWitt Hodge, Rudi Raab, Ronald Reagan, Russell Roe, and Tom Weber. No: None. Abstained: None. Absent: Keith McMahon, Derek Mims.

Beth Lee concluded that Airport staff will come up with a recommended improvement program based on the combined ranking input received and it will be presented to the Airport Committee at the September meeting.

e. October Meeting Location

Ronald Reagan announced that the October AAC meeting will be at the Byron Airport and is anticipating a good number of attendees from the area. He asked if it would be appropriate to hold the meeting in the Patriots Jet Team's hangar and

allow the attendees to take a tour after the meeting.

Keith Freitas responded that parking could be an issue since the hangar is behind a private gate and there is limited parking. Field trips have been taken in the past, but started out at the Administration Building and then the groups walked to the Patriots Jet Team hangar.

Tom Weber cautioned that the meeting needs to be accessible to the public. Since the Patriots Jet Team's hangar is behind a locked gate, arrangements would need to be made to make sure the public could easily get to the meeting location.

Details will be discussed at a later date.

UPDATES/ANNOUNCEMENTS

a. What is happening at Buchanan Field & Byron Airports/Other Airports

Beth Lee reported that two (2) development site areas went out for solicitation and just closed. One is a 7 acre area (part of the old ADG/Silver Pacific site) that will go to the Board of Supervisors on Tuesday, August 18, 2015, and the second one is a .86 acre parcel, at the end of Sally Ride Drive, that will go to the Board of Supervisors on Tuesday, August 25, 2015; each to authorize lease negotiations. Airport staff will then be able to begin negotiations on the projects. There is a third solicitation for a 4.5 acre parcel, non-aviation property, across from Crown Automotive (Dodge/Fiat), which closes on August 18, 2015.

Keith Freitas commented that the 7 acre parcel will be distressing to some, such as clubhouse users and executive hangar tenants, as they will be displaced. Every effort will be made to accommodate displaced hangar tenants by placing them on waiting lists to get them into hangars. Part of the negotiations will be to request a facility to replace the clubhouse. There is no guarantee, but that is the plan.

b. Airport Land Use Commission (ALUC) Update

None

c. AAC Announcements

None

d. Airport Staff Announcements

None

FUTURE AGENDA ITEMS/COMMENTS

- Tenant Recognition Award
- Aircraft Display Area Presentation
- Outreach Meetings
- Aviation Museum – Formal invitation from AAC to Mike Haus

ADJOURNMENT: The meeting was adjourned by the Chair at 11:40 a.m.

Noise Abatement Statistics

August 2015

	# Of Callers	Complaints		YTD	YTD	% CHANGE
	2015	2015	2014	2015	2014	
TOTAL NUMBER OF COMPLAINTS	17	19	8	112	63	78%
LOCATION OF COMPLAINTS						
Concord	1	1	0	11	5	120%
Pleasant Hill	8	9	3	29	27	7%
Pacheco	2	2	3	8	14	-43%
Martinez	3	4	1	25	7	257%
Byron	0	0	0	0	0	0%
Other	3	3	1	24	9	167%
Subtotal	17	19	8	97	62	56%
Special Events	0	0	0	15	1	1400%
Total Number of Complaints	17	19	8	112	63	78%
COMPLAINTS ASSOCIATED WITH						
Buchanan Field Airport		15	7	90	50	
Byron Airport		0	0	0	0	
Law Enforcement/Lifeguard Lights		0	0	0	2	
Non-associated		4	1	22	11	
TIME OF INCIDENT						
Day (0700 - 1700)		14	5	82	48	
Evening (1700 - 2200)		2	3	21	8	
Night (2200 - 0700)		3	0	8	2	
All Times		0	0	1	5	
TYPE OF COMPLAINT						
Noise		7	5	42	26	
Low Flying		1	2	10	8	
Noise and Low Flying		8	1	46	16	
Too Many Aircraft		3	0	11	6	
Other		0	0	4	7	
TYPE OF AIRCRAFT						
Jet		4	2	9	8	
Propeller		9	6	78	37	
Helicopter		4	0	14	8	
All Types		2	0	9	7	
Unknown		0	0	2	3	
	0	0	0	0	0	
	0	0	0	0	0	
TOTAL AIRCRAFT OPERATIONS		9,662	12,124	75,314	70,522	7%
COMPLAINTS PER 10,000 OPERATIONS		20	7	15	9	66%
COMPLAINTS PER 10,000 OPERATIONS - BUCHANAN ONLY		16	6	12	7	69%

August - 2 complaints on aircraft flying tight pattern to airport w/short approaches.
 4 complaints - Jet traffic over Pleasant Hill south of 19R
 4 complaint - Prop traffic over Pleasant Hill
 2 complaints - law enforcement helicopter near Buchanan Field on 8/21
 2 complaints - Fire around Lime Ridge Open Space
 1 complaint - Prop traffic 32L over Blum Road
 1 complaint - Mobile Home Park

Contra Costa County Airports Monthly Operations Report

August 2015

	August 2015	August 2014	YTD 2015	YTD 2014	% CHANGE 2014/2015
AIRCRAFT OPERATIONS					
Total Operations	9,662	12,124	75,315	70,522	7%
Local Operations	5,187	7,340	41,214	38,299	8%
Itinerant Operations	3,517	3,802	26,432	25,279	5%
Total Instrument Ops	749	662	5,984	5,146	16%
FUEL FLOWAGE					
100 Octane	27,394	22,203	185,227	155,658	19%
Jet Fuel	78,990	63,843	489,711	432,484	13%
Total	106,384	86,046	674,938	588,142	15%
BYRON INFORMATION					
Byron Fuel	5,059	4,415	40,705	26,216	55%
SKYDIVERS					
Number of Flights	176	228	982	1,155	-15%
Experienced Jumps	1,195	1,839	7,964	9,863	-19%
First Time Jumps	468	526	2,302	2,094	10%
Student Jumps	34	47	208	279	-25%

**Economic Development Incentive Program
Airports Division Recommended Priority Projects & Programs**

High Priority	Project/Program
	Both Airports
	Communication
	Airport Staff Adopts a 'Can Do' Attitude & Eliminates Bureaucratic Obstacles
	Improve Communication (Airport/Tenants)
	Dispel Perception of Growing Byron to Get Rid of Buchanan Field
	Airport Management Having Regularly Scheduled Informal Meetings
	Airport Management Routinely Attending Club Meetings
	Marketing and Public Relations
▶	Find Ways to Bring Aviation & Non-Aviation People to the Airports
▶	Marketing & Public Relations Program & Collateral Materials
	Improve Marketing & Public Relations To Combat Negative Perceptions
	Include a Question & Answer Forum on the Website
	Expand Social Media Use (Must Meet County Standards for Social Media First)
	Financial Incentives to Hangar Tenants
▶	Lowering County Hangar Rates
▶	Incentive & Bonus Discounts
▶	Expand Low Cost Hangar Options
	Tangible Projects
	Free WiFi Throughout Both Airports
	Develop a BBQ Area at Byron & Buchanan Field
	Solar Panels
	Maintenance
	Move or Remove Dilapidated &/or Abandoned Aircraft
	Keep Ramps & Taxiways Cleaner - Buchanan
	Keep Ramps & Taxiways Cleaner - Byron
	Improve Maintenance of Parking Lots, Curbs, Gutters, Fencing & Gates (Airport Property)
	Buchanan Field
	Digital/electric sign at Concord/Diamond & Upgrade Signage at John Glenn/Concord
▶	Improve on Airport Signage (Visibility, Consistency & Standards)
	East Ramp Hangar Painting/External Coating Improvements -- Buchanan Field
▶	Improve John Glenn Drive
▶	Develop a "Heart of the Airport" or hub building at Buchanan Field
	Install gutters on East Ramp Hangars
	Remove Dilapidated Buildings (Airport Property) - Property on NW side of CCR
	Improve Landscape Maintenance (Airport Property)
	Air Traffic Control Tower Replacement -- Buchanan Field
▶	Dedicated Aircraft Display Area By Air Traffic Control Tower or Clubhouse - Buchanan Field
	East Ramp Hangar Taxilane Rehabilitation -- Buchanan Field
	Storage Area for Tie-Down & Shade Hangar Tenants
▶	Add Recreational Opportunities (like Bocce Court, Horseshoes, etc.) - Tenant v Tenant/Airport versus Airport Competitions
	Mogas at Buchanan Field - Assist with Tenant Install
	Mogas at Buchanan Field - County to install
	Sally Ride Drive North Connector -- Buchanan Field
	Easier/Better Connection to Public Transit
▶	Security Improvements
	Byron Airport
▶	Runway Extension -- Byron Airport
▶	Utility Connections/Services -- Byron Airport
▶	Jet A Fueling Facility -- Byron Airport
	Facilitate Growth of Byron Airport
	Modify Portable Hangar Ground Lease Term - Byron
	ARFF Truck Rehabilitation/Replacement -- Byron Airport
▶	Security Improvements
	Pavement, Signage & Light Enhancements -- Byron Airport
▶	Construct a New or Rehabilitate an Existing Office/Hangar Building
	Fire Protection Connection/Service Expansion -- Byron Airport



Figure 3
Aerial Photo

Wildlands, Inc.

Brushy Creek Conservation Bank
Habitat Management Plan

